

# The 24<sup>th</sup> NISP Acee Annual Conference

Spreading Standards, Building Capacities:  
European Administrative Space in Progress

***May 19-21, 2016, Zagreb, Croatia***

*Organized in cooperation with  
the University of Zagreb, Faculty of Law, Croatia*

**[www.nispa.org/conference2016](http://www.nispa.org/conference2016)**

# Meeting Rooms

Sessions	Room	Building*
Main Conference Theme	I	TMT 14
General Session	I	TMT 14
Opening Session	Aula	Faculty of Architecture
Closing Session	I	TMT 14
Business Meeting	I	TMT 14

Panels	Room	Building*
Panel on Transparent and Open Government: Effective Public Communication in the European Administrative Space	I	TMT 14
Dean's panel	II	TMT 14
EUROPA panel	V	TMT 14
ReSPA Panel	III	TMT 14
IIAS Panel: Building Capacity for Sustainable Governance: European and International Perspectives	IV	TMT 14

Working Groups	Room	Building*
I. WG on Local Government	IV	TMT 14
II. WG on e-Government	II	G 10
III. WG on PA Reform	IV	G 10
IV. WG on Regional Development and Inter-regional Cooperation	II	TMT 14
V. WG on Public Finance and Public Finance Management	V	TMT 14
VI. WG on Public Policy Development Issues	VIII	G 10
VII. WG on Public Administration Education	III	G 10
VIII. WG on Local Services and Infrastructure	I	G 10
IX. WG on Transition, Change and Uncertainty	IX	G 10
X. WG on Non-governmental Organizations	III	TMT 14

Closed Meetings	Room	Building*
Steering Committee Meeting / EUIPPA Board Meeting	III	TMT 14
Meeting with Conference Coordinators	V	TMT 14

Other	Room	Building*
PhD Pre-conference Seminar	Faculty Hall	TMT 14
Conference Registration	Lobby	Faculty of Architecture, TMT 14
Coffee Breaks	Corridors	Faculty of Architecture, TMT 14, G 10
Conference Lunches	Students' Canteen	Faculty of Architecture
NISPAcee Office	Professors' Room	TMT 14, 1st floor

\* TMT 14

G 10

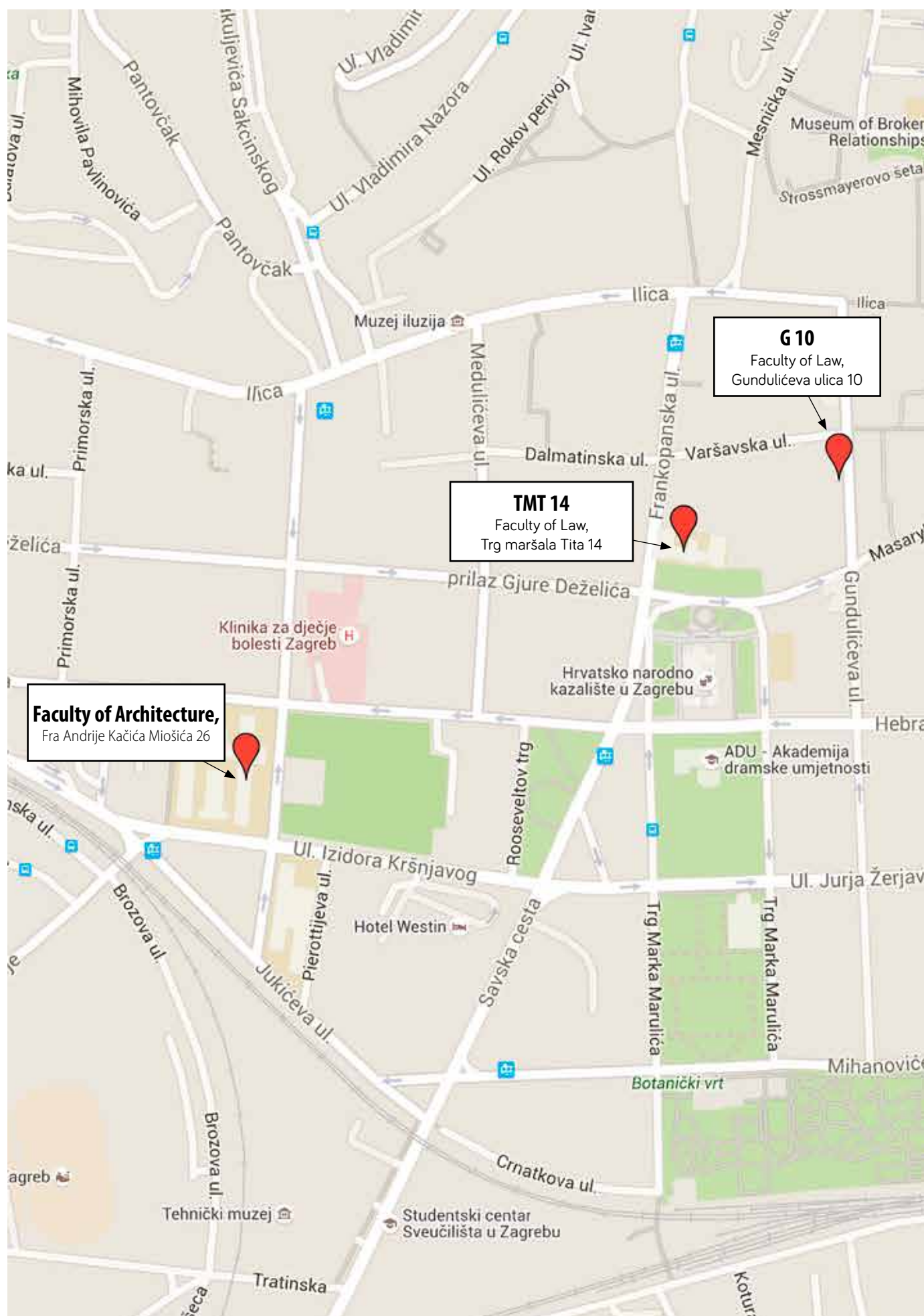
Faculty of Architecture

- University of Zagreb, Faculty of Law, Trg maršala Tita 14

- University of Zagreb, Faculty of Law, Gundulićeva ulica 10

- University of Zagreb, Faculty of Architecture, Fra Andrije Kačića Miošića 26



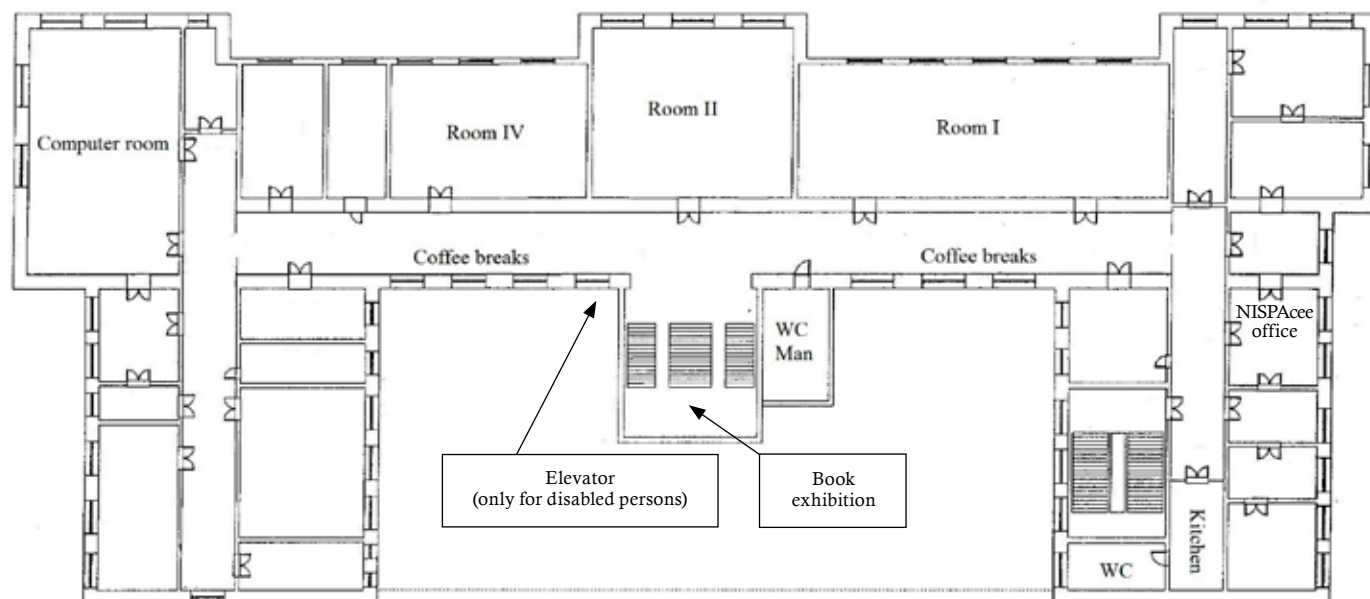


# Meeting Rooms

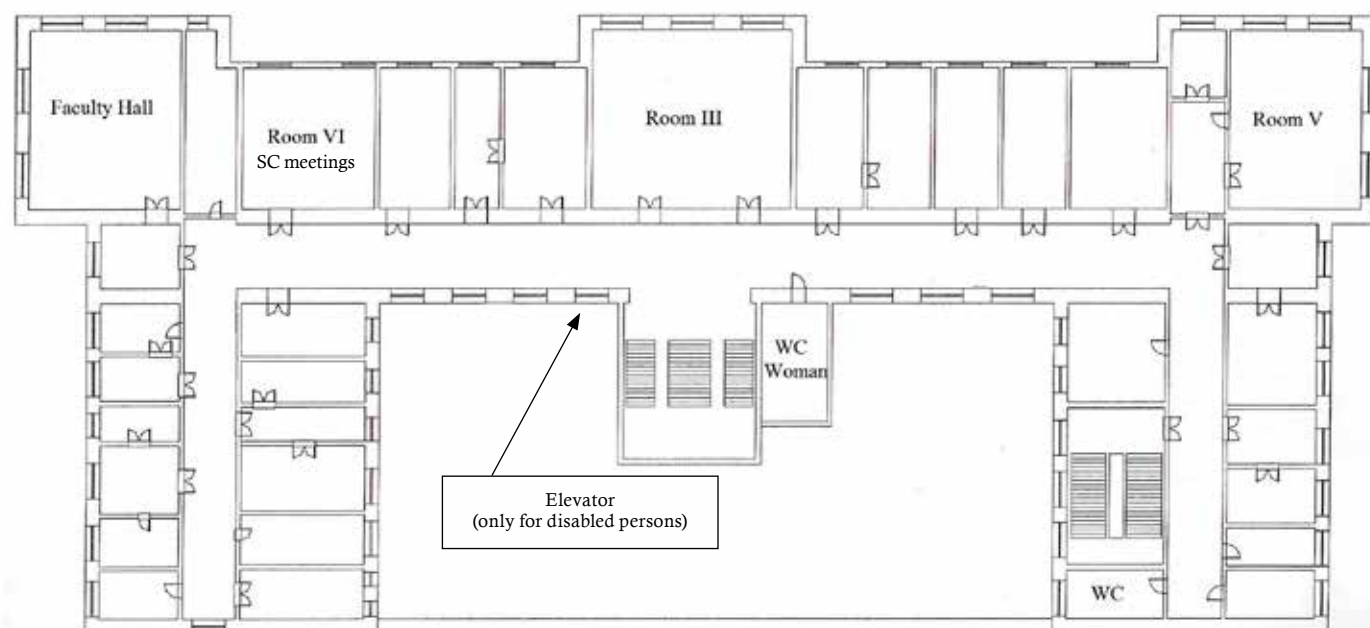
**TMT 14**

## University of Zagreb, Faculty of Law, Trg maršala Tita 14

### 1<sup>st</sup> floor



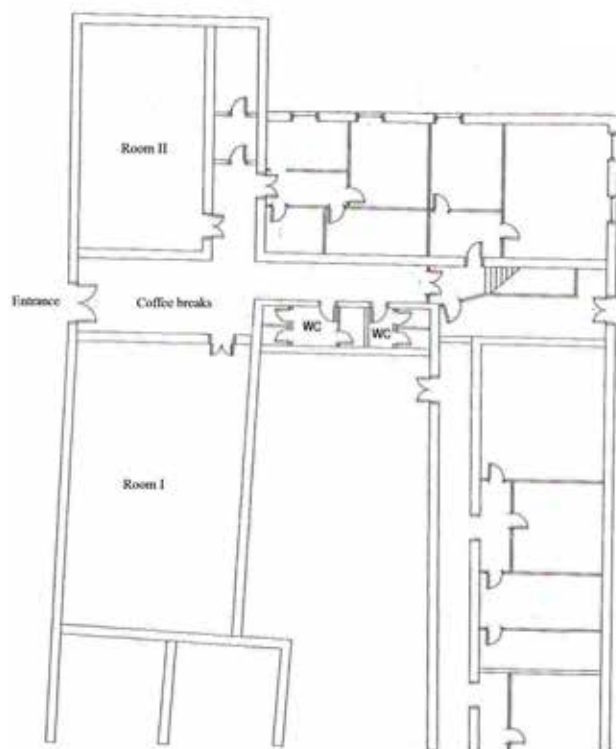
### 2<sup>nd</sup> floor



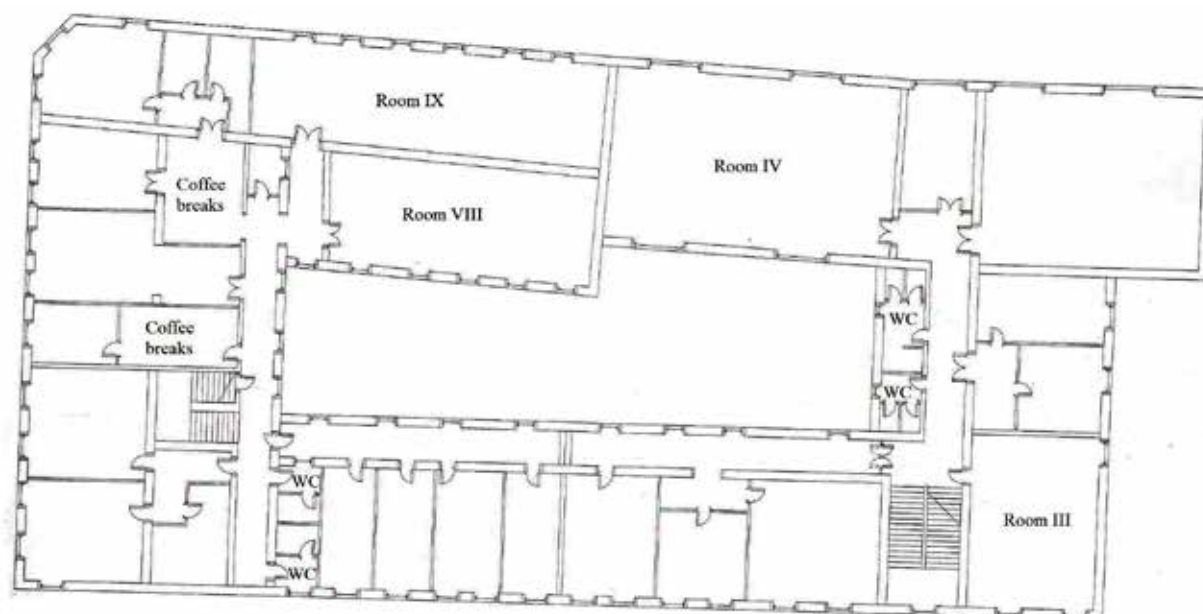
**G 10**

# University of Zagreb, Faculty of Law, Gundulićeva 10

## GROUND floor



## 1<sup>st</sup> floor



# **The 24<sup>th</sup> NISPAcee Annual Conference**

## **Spreading Standards, Building Capacities: European Administrative Space in Progress**

Zagreb, Croatia, May 19-21, 2016

### **Local organizers:**

Damir Boras, Rector, University of Zagreb

Dubravka Hrabar, Dean, University of Zagreb, Faculty of Law

Ivan Koprivic, Full Professor

Goranka Lalic Novak, Assistant Professor

Davor Derencinovic, Full Professor

Slaven Ravlic, Full Professor

Gordana Marcetic, Associate Professor

Vedran Dulabic, Assistant Professor

Tereza Rogic Lugaric, Assistant Professor

Ksenija Grubisic, Assistant Professor

Frane Stanicic, Assistant Professor

Jasmina Dzinic, Assistant Professor

# Contents

<b>Meeting Rooms .....</b>	<b>2</b>
<b>Contents .....</b>	<b>7</b>
<b>Conference Schedule .....</b>	<b>8</b>
<b>Detailed Programme .....</b>	<b>12</b>
<b>Plenary Sessions .....</b>	<b>12</b>
Opening Plenary Session .....	12
Business Meeting .....	14
Closing Plenary Session .....	14
<b>Seminar .....</b>	<b>16</b>
PhD Pre-conference Seminar .....	16
<b>Sessions .....</b>	<b>17</b>
Main Conference Theme .....	17
General Session .....	20
<b>Panels .....</b>	<b>21</b>
Panel on Transparent and Open Government .....	21
Panel of IIAS (International Institute of Administrative Sciences) .....	22
Panel of EUROPA (Entretiens Universitaires Réguliers pour l'Administration en Europe / Regular Academic Discussions on Public Administration in Europe) .....	23
EAPAA Dean's Panel (European Association for Public Administration Accreditation) .....	24
ReSPA Panel (Regional School of Public Administration) .....	24
<b>Working Groups .....</b>	<b>25</b>
I. Working Group on Local Government .....	25
II. Working Group on e-Government .....	28
III. Working Group on PA Reform .....	31
IV. Working Group on Regional Development and Inter-regional Cooperation .....	35
V. Working Group on Public Finance and Public Finance Management .....	37
VI. Working Group on Public Policy Development Issues .....	40
VII. Working Group on Public Administration Education .....	42
VIII. Working Group on Local Services and Infrastructure .....	45
IX. Working Group on Transition, Change and Uncertainty .....	46
X. Working Group on Non-governmental Organizations .....	48
<b>Social Events .....</b>	<b>50</b>
Welcome Evening .....	50
ART DECO Retro Party .....	51
Sightseeing trip to Samobor .....	52
<b>NISPAcee projects .....</b>	<b>53</b>
<b>Invitation to the 25<sup>th</sup> NISPAcee Annual Conference .....</b>	<b>54</b>
<b>Evaluation Questionnaire .....</b>	<b>54</b>

# Conference Schedule

May 18, 2016 (Wednesday)	
09:00 - 10:45	<b>PhD Pre-conference Seminar</b> <i>Introduction to the Meeting and Discussion on the Introduction and Conclusions of the Paper</i> Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
10:45 - 11:00	<b>Coffee Break</b> Corridor Faculty of Law, Trg maršala Tita 14, Zagreb
11:00 - 12:30	<b>PhD Pre-conference Seminar</b> <i>Discussion on the Theoretical Section</i> Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
12:30 - 13:30	<b>Lunch Break</b> In some near restaurant (individually)
13:30 - 15:00	<b>PhD Pre-conference Seminar</b> <i>Discussion on the Methods Section</i> Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
15:00 - 15:15	<b>Coffee Break</b> Corridor Faculty of Law, Trg maršala Tita 14, Zagreb
15:15 - 16:45	<b>PhD Pre-conference Seminar</b> <i>Discussion on the Outcomes Section</i> Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
15:30 - 18:30	<b>Steering Committee Meeting / EUIPPA Board Meeting (Closed Meeting)</b> Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
17:00 - 19:00	<b>Conference Registration</b> Lobby Faculty of Law, Trg maršala Tita 14, Zagreb
19:00 - 20:00	<b>Meeting with Conference Coordinators (Closed meeting)</b> Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor



May 19, 2016 (Thursday)					
08:30 - 13:30	Conference Registration Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb				
09:00 - 10:30	Opening Plenary Session Aula Faculty of Architecture, Fra Andrije Kačića Miošića 26, Zagreb				
10:30 - 11:00	Coffee Break Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb				
11:00 - 12:00	Opening Plenary Session - Key-note presentation, Awards Ceremony Aula Faculty of Architecture, Fra Andrije Kačića Miošića 26, Zagreb				
12:00 - 13:00	Opening Plenary Session - EAPAA Plenary Session Aula Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb				
13:00 - 15:00	Lunch Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb				
14:30 - 17:00	Conference Registration Lobby Faculty of Law, Trg maršala Tita 14, Zagreb				
15:00 - 16:30	<b>Main Conference Theme</b> <i>European Administrative Space as a Framework for PA Reforms</i> Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>II. Working Group on e-Government</b> <i>Benchmarking e-Government</i> Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor	<b>III. Working Group on PA Reform</b> <i>Impact of EAS on PA Reforms</i> Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>IV. Working Group on Regional Development and Inter-regional Cooperation</b> <i>Inter-state and Inter-regional Cooperation and Development</i> Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>VI. Working Group on Public Policy Development Issues</b> <i>Policy Development Procedures to Ensure Good Governance</i> Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor
	<b>VII. Working Group on Public Administration Education</b> Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>VIII. Working Group on Local Services and Infrastructure</b> Room I Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor		<b>X. Working Group on Non-governmental Organizations</b> <i>Advocacy</i> Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	
16:30 - 17:00	Coffee Break Corridors / Coffee Break Corners Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor / Gundulićeva ulica 10, Zagreb - Ground floor, 1st floor				
17:00 - 18:30	<b>General Session</b> Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor		<b>I. Working Group on Local Government</b> <i>Territorial Policy: Problems, Approaches and Strategies</i> Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor		
17:00 - 18:00	<b>II. Working Group on e-Government</b> <i>Issues in Multi-level e-Government Services</i> Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor				
17:00 - 18:30	<b>III. Working Group on PA Reform</b> <i>(New) Public Management and PA Reforms in Europe and beyond</i> Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>V. Working Group on Public Finance and Public Finance Management</b> Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	<b>VII. Working Group on Public Administration Education</b> Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>X. Working Group on Non-governmental Organizations</b> <i>Local Government / NGO cooperation</i> Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	
20:00 - 23:00	Welcome Evening Dverce Palace Katarinin trg 6, Gornji grad (Upper City), Zagreb				

May 20, 2016 (Friday)					
09:00 - 10:30	<b>II. Working Group on e-Government</b> <i>Social Media Adoption in Public Administration</i>  Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor	<b>III. Working Group on PA Reform</b> <i>EAS and Civil Servants Reform</i>  Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>V. Working Group on Public Finance and Public Finance Management</b>  Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	<b>IX. Working Group on Transition, Change and Uncertainty</b>  Room IX Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>X. Working Group on Non-governmental Organizations</b> <i>Performance</i>  Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
	<b>Panel on Transparent and Open Government: Effective Public Communication in the European Administrative Space</b> <i>Transparency and Access to Information: Challenges to Good Governance</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor				
10:30 - 11:00	<b>Coffee Break</b>  Corridors / Coffee Break Corners Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor / Gundulićeva ulica 10, Zagreb - Ground floor, 1st floor				
11:00 - 12:30	<b>Panel of IIAS (International Institute of Administrative Sciences)</b> <i>Building Capacity for Sustainable Governance: European and International Perspectives</i>  Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>Panel of EUROPA (Entretiens Universitaires Réguliers pour l'Administration en Europe/Regular Academic Discussions on Public Administration in Europe)</b> <i>How does the EUROPA Association Contribute to the Construction of a European Administrative Space?</i>  Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	<b>EAPAA Dean's Panel (European Association for Public Administration Accreditation)</b> <i>Key Issues in the Management of PA Programmes</i>  Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>ReSPA Panel (Regional School of Public Administration)</b> <i>Regional Cooperation in the Western Balkans – Contributing to Implementation of Public Administration Reform (PAR) Principles</i>  Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor	<b>Panel on Transparent and Open Government: Effective Public Communication in the European Administrative Space</b> <i>Transparency and Openness at Local Level</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor
12:30 - 14:30	<b>Lunch</b>  Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb				
14:30 - 16:00	<b>Main Conference Theme</b> <i>Capacity Building and the Role of the Civil Service within EAS</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>I. Working Group on Local Government</b> <i>Representative Democracy at the Local Level and City Governance</i>  Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>II. Working Group on e-Government</b> <i>E-participation, Transparency and Smart Cities</i>  Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor	<b>III. Working Group on PA Reform</b> <i>PA Reforms: Legacies, Standards and Effectiveness</i>  Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>IV. Working Group on Regional Development and Inter-regional Cooperation</b> <i>Municipal Development and Inter-municipal Cooperation</i>  Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor
	<b>V. Working Group on Public Finance and Public Finance Management</b>  Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor		<b>VIII. Working Group on Local Services and Infrastructure</b>  Room I Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor		<b>IX. Working Group on Transition, Change and Uncertainty</b>  Room IX Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor
16:00 - 16:30	<b>Coffee Break</b>  Corridors / Coffee Break Corners Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor / Gundulićeva ulica 10, Zagreb - Ground floor, 1st floor				
16:30 - 17:30	<b>Main Conference Theme</b> <i>Amicable Resolutions in Administrative Disputes as an EAS Guideline</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>I. Working Group on Local Government</b> <i>Decentralization at the Local Level</i>  Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>III. Working Group on PA Reform</b> <i>Local PA Reforms in Comparison</i>  Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>IV. Working Group on Regional Development and Inter-regional Cooperation</b> <i>Regional Human Capital and Training Needs</i>  Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>V. Working Group on Public Finance and Public Finance Management</b>  Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
	<b>VI. Working Group on Public Policy Development Issues</b> <i>Mechanisms and Tools of Sectoral Public Policy Implementation</i>  Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor			<b>VII. Working Group on Public Administration Education</b>  Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	
17:30 - 18:30	<b>Business Meeting</b>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor				
19:30 - 19:30	<b>Departure by buses to ART DECO Retro Party</b>  Palmoticeva ulica 8 Zagreb				
20:00 - 23:00	<b>ART DECO Retro Party</b>  Phoenix Hotel Sessvetska cesta 29, 10 360 Zagreb				

May 21, 2016 (Saturday)					
09:00 - 10:30	<b>Main Conference Theme</b> <i>EAS through Guarantees of Good Administration</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>I. Working Group on Local Government</b> <i>Governance and Service Delivery at the Local Level</i>  Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor	<b>II. Working Group on e-Government</b> <i>Information Security</i>  Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor	<b>III. Working Group on PA Reform</b> <i>PA Reforms: Impacts and Long-term Effects</i>  Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	<b>V. Working Group on Public Finance and Public Finance Management</b>  Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor
	<b>VI. Working Group on Public Policy Development Issues</b> <i>Assesment and Monitoring of Public Policies</i>  Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor			<b>VII. Working Group on Public Administration Education</b>  Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor	
10:30 - 11:00	<b>Coffee Break</b>  Corridors / Coffee Break Corners Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor / Gundulićeva ulica 10, Zagreb - Ground floor, 1st floor				
11:00 - 12:00	<b>Closing Plenary Session - Closing Round Table</b> <i>Harmonization with European Administrative Principles and Standards in South-Eastern Europe</i>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor				
12:00 - 12:30	<b>Closing Plenary Session - Awards Ceremony</b>  Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor				
15:00 - 19:30	<b>Sightseeing trip to Samobor - Option 1</b>  Palmoticeva ulica 8 Zagreb				
15:00 - 21:30	<b>Sightseeing trip to Samobor - Option 2</b>  Palmoticeva ulica 8 Zagreb				

# Detailed Programme

## Plenary Sessions

### Opening Plenary Session

---

THURSDAY, MAY 19, 2016

9:00 - 10:30

---

#### Opening Plenary Session

Room: Aula Faculty of Architecture, Fra Andrije Kačića Miošića 26, Zagreb

*Speakers:*

**Marius Profiroiu**, NISPAcee President, Bucharest Academy of Economic Studies, Bucharest, Romania

**Damir Boras**, Rector, University of Zagreb, Zagreb, Croatia

**Dubravka Hrabar**, Dean, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Milan Bandić**, City Mayor, City of Zagreb, Zagreb, Croatia

*Speech:*

**Republic of Croatia: Current Challenges of Public Administration Reform in Croatia and the Plans of the Ministry of Public Administration**

*Author/Presenter:*

**Dubravka Jurlina Alibegović**, Minister, Ministry of Administration of Croatia, Zagreb, Croatia

*Speech:*

**Republic of Croatia: The Main Problems, Results and Prospects of Public Administration Reform in Croatia**

*Author/Presenter:*

**Anamarija Musa**, Information Commissioner, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Speech:*

**United Nations: Public Service Transformation for Effective Integrated Implementation of the 2030 Agenda for Sustainable Development**

*Author/Presenter:*

**John Mary Kauzya**, Chief, Public Administration Capacity Branch, Division for Public Administration and Development Management, Department of Economic and Social Affairs, United Nations, New York, United States

THURSDAY, MAY 19, 2016

11:00 - 12:00

## Opening Plenary Session - Key-note presentation, Awards Ceremony

Room: Aula Faculty of Architecture, Fra Andrije Kačića Miošića 26, Zagreb

*Speech:*

**Key-note Speech: The Future of Public Law in Europe - Integrated Administrations and the Consequences**

*Author/Presenter:*

**Herwig Hofmann**, University of Luxembourg, Luxembourg, Luxembourg

*Paper:*

**Alena Brunovska Award: Decentralization as a Precarious Component of Contemporary European Governance**

*Author/Presenter:*

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

**Mzia Mikeladze PhD Thesis Award: The Impact of Fiscal Crises on Public Administration: Cutback Management and Changes in Decision-making**

*Author/Presenter:*

**Riin Savi**, Tallinn University of Technology, Tallinn, Estonia

THURSDAY, MAY 19, 2016

12:00 - 13:00

## Opening Plenary Session - EAPAA Plenary Session

Room: Aula Faculty of Architecture Fra Andrije Kačića Miošića 26, Zagreb

*Chair:*

**Taco Brandsen**, Radboud University Nijmegen, Nijmegen, Netherlands

*Speakers:*

**C Michelle Piskulich**, Oakland University, Rochester, United States

**Peter Marks**, Erasmus University, Rotterdam, Netherlands

### EAPAA Plenary Session: Trends in Public Administration Education

Changes in society require the constant adaption of educational and training programmes to the emerging new needs of society and PA/PM environment. The PA/PM field, in most CEE countries and broader, has been facing a number of new challenges and changes. In addition to globalisation and climate changes, financial and economic crisis, most recently also many international political-administrative problems emerged, in particular those related to the migrants crisis. In parallel to all these changes in the PA environment, we are witnessing emerging new technologies and new governance paradigms, like transparency/open government, open data, big data etc. We are expected to be well qualified experts, able to address and solve increasingly complex problems in society and trained to the highest possible professional standards.

At the plenary, the speakers will discuss trends in PA education, the challenges programmes face and the role of quality assurance.



## Business Meeting

---

FRIDAY, MAY 20, 2016

17:30 - 18:30

---

### Business Meeting

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Marius Proftoiu**, NISPAcee President, Bucharest Academy of Economic Studies, Bucharest, Romania

**Ludmila Gajdosova**, NISPAcee Executive Director, NISPAcee Headquarters, Bratislava, Slovakia

All conference participants are invited to the meeting. NISPAcee members, partners and potential new members are especially invited. The second part of the meeting will be devoted to their presentations and discussions focused on their expectations, ideas and proposals for further NISPAcee development.

Report of activities 2015

Future plans

Financial report

Elections

Membership and opportunities for members

Others

## Closing Plenary Session

---

SATURDAY, MAY 21, 2016

11:00 - 12:00

---

### Closing Plenary Session - Closing Round Table

#### *Harmonization with European Administrative Principles and Standards in South-Eastern Europe*

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Jadranka Djurkovic**, NISPAcee Steering Committee Member, Government of Montenegro, Podgorica, Montenegro

**Anamarija Musa**, Information Commissioner, Faculty of Law, University of Zagreb, Zagreb, Croatia

South Eastern Europe is on the move towards EU membership, with Croatia as the 28th Member State; Albania, FYR Macedonia, Montenegro, Serbia and Turkey as the candidates; and Bosnia and Herzegovina and Kosovo as potential candidates. Public administrations of these countries are deeply influenced by the process of Europeanization, meaning harmonization with the European *acquis communautaire* and acquiring European administrative principles and standards. Such harmonization is one of the main grounds for subsequent administrative reforms. The most influenced sectors are constitutional position and organization of public administration, civil service, administrative procedures, financial and budget management, citizens' relations with public administrative bodies and their influence on public decisions, transparency and ethics, etc. The EU and other international donors foster technical assistance in various administrative fields in the countries of the region. The panel is intended for discussion of the main processes, results, experiences and lessons learnt during the Europeanization of public administrations in South-Eastern Europe.

### **Discussion Presentations**

*Author/Presenter:*

**Fatos Mustafa**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

*Author/Presenter:*

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Author/Presenter:*

**Tony Verheijen**, Serbia Country Manager, The World Bank, Washington, DC, United States

*Author/Presenter:*

**Zorana Gajic**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

---

SATURDAY, MAY 21, 2016

12:00 - 12:30

---

### **Closing Plenary Session - Awards Ceremony**

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chair:*

**Marius Profiroiu**, NISPAcee President, Bucharest Academy of Economic Studies, Bucharest, Romania

#### **Award for the Best Graduate Student Paper**

*Winner:*

**Urša Jeretina**, Faculty of Administration, University of Ljubljana, Ljubljana, Slovenia

*Paper:*

***Administrative Aspect of Consumer Alternative Dispute Resolution in the EU, Slovenia and Croatia***

#### **Award for the Best Comparative Paper**

*Winners:*

**Ringa Raudla**, Tallinn University of Technology, Estonia,

**James W. Douglas**, University of North Carolina at Charlotte, USA/Tallinn University of Technology, Estonia,

**Tiina Randma-Liiv**, Tallinn University of Technology, Estonia,

**Riin Savi**, Tallinn University of Technology, Estonia

*Paper:*

***Fiscal Crisis and Expenditure Cuts: The Influence of Public Management Practices on Cutback Strategies in Europe***

#### **Merit Award**

**Tony Verheijen**, The World Bank, Belgrade, Serbia

#### **Invitation to the 25th NISPAcee Annual Conference 2017**

**Liliya Nurgatina**, Kazan Federal University, Kazan, Republic of Tatarstan, Russian Federation

# Seminar

## PhD Pre-conference Seminar

---

WEDNESDAY, MAY 18, 2016

9:00 - 10:45

### PhD Pre-conference Seminar

#### *Introduction to the Meeting and Discussion on the Introduction and Conclusions of the Paper*

Room: Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*Chairs:*

**Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

**Iwona Sobis**, University of Gothenburg, Gothenburg, Sweden

PhD seminar enables PhD students to present a paper and have these papers and presentations discussed in more detail concerning structure and content than sessions in the conference themselves allow. Senior researchers participate as facilitators for the discussions. The goal of the seminar is to discuss with the students ways in which to improve their presentations and their papers.

*Participants:*

**Durman Petra**, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Uszkai Andrea**, Institute for Regional Studies, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary

**Darida Zsuzsa**, Doctoral School of Regional and Economic Sciences, Szechenyi Istvan University, Győr, Hungary

**Som Zoltan**, Institute of E-Public Service Development, National University of Public Service, Budapest, Hungary

**Buda Lorina**, National University of Public Service, Budapest, Hungary

**Lescauskaite Vaida**, Faculty of Political Science and Diplomacy, Vytautas Magnus University, Kaunas, Lithuania

**Pisz Maciej**, Faculty of Law and Administration, University of Warsaw, Warsaw, Poland

**Vuleta Davor**, Social Science Faculty, Lund University, Sweden

---

WEDNESDAY, MAY 18, 2016

11:00 - 12:30

### PhD Pre-conference Seminar

#### *Discussion on the Theoretical Section*

Room: Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*Chairs:*

**Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

**Iwona Sobis**, University of Gothenburg, Gothenburg, Sweden

---

WEDNESDAY, MAY 18, 2016

13:30 - 15:00

### PhD Pre-conference Seminar

#### *Discussion on the Methods Section*

Room: Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*Chairs:*

**Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

**Iwona Sobis**, University of Gothenburg, Gothenburg, Sweden

WEDNESDAY, MAY 18, 2016

15:15 - 16:45

**PhD Pre-conference Seminar*****Discussion on the Outcomes Section***

Room: Faculty Hall Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*Chairs:***Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands**Iwona Sobis**, University of Gothenburg, Gothenburg, Sweden

# Sessions

## Main Conference Theme

THURSDAY, MAY 19, 2016

15:00 - 16:30

**Main Conference Theme*****European Administrative Space as a Framework for PA Reforms***

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:***Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

European Administrative Space (EAS) has recently become the dominant concept in administrative theory and doctrine for analysis of the phenomenon of administrative convergence in Europe. The EAS was created and is driven by various European players, facilitated by civil servants' learning, and fuelled by the expectations of European citizens. The EAS is based on and comprises a set of values, social and citizen expectations, governance principles and standards of public administration organisation and functioning defined by law, whose application is supported by the appropriate procedures and accountability mechanisms. It subsumes both good administration and good governance as narrower concepts with somewhat different focuses. European standards and best practices have spread and influence capacity building processes at all governance levels throughout Europe and the neighbouring areas.

Presentations are dealing with the issues related to European Administrative Space, particularly bearing in mind its importance for CEE countries.

*Paper:****European Administrative Space - Myth, Reality and Hopes****Author/Presenter:***Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia*Paper:****Boosting Innovation in Central and Eastern Europe: Capacity Building Using the Triple Helix Concept in Public Policy****Author(s):***Andras Nemeslaki**, National University of Public Service, Budapest, Hungary**Judit Szakos**, National University of Public Service, Budapest, Hungary*Presenter(s):***Judit Szakos**, National University of Public Service, Budapest, Hungary

*Paper:*

***Europeanization of Public Administration in Eastern Europe: Case Study of Slovenian and Croatian Specialized Journals***

*Author(s):*

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

*Presenter(s):*

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

## Main Conference Theme

### ***Capacity Building and the Role of the Civil Service within EAS***

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

***The Importance of Cooperation and Mediation in Public Administration - Efficient Solutions for Good Governance in Croatia***

*Author(s):*

**Ana Tuškan**, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Urša Jeretina**, University of Vienna, Vienna, Austria

*Presenter(s):*

**Ana Tuškan**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

***Alternative Dispute Resolution in Administrative Law - The Slovenian Perspective***

*Author/Presenter:*

**Mirko Pecaric**, University of Ljubljana, Ljubljana, Slovenia

*Paper:*

***Administrative Aspect of Consumer Alternative Dispute Resolution in the EU, Slovenia and Croatia***

*Author/Presenter:*

**Urša Jeretina**, University of Vienna, Vienna, Austria

---

FRIDAY, MAY 20, 2016

16:30 - 17:30

---

## Main Conference Theme

### ***Amicable Resolutions in Administrative Disputes as an EAS Guideline***

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

***How to Combine National and Local Interests: Alternative Models***

*Author/Presenter:*

**Pekka Kettunen**, Abo Akademi University, Turku, Finland



*Paper:*

**Accountability of Public Officials as a Key Element of Good Governance - Case of Slovenia**

*Author/Presenter:*

**Tina Sever**, University of Ljubljana, Ljubljana, Slovenia

---

SATURDAY, MAY 21, 2016

9:00 - 10:30

---

## Main Conference Theme

### *EAS through Guarantees of Good Administration*

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

**Cacophony in Public Management - The Relationship between New Public Management and Post-new Public Management**

*Author/Presenter:*

**Miklos Rosta**, Corvinus University of Budapest, Budapest, Hungary

*Paper:*

**Evaluation of the Administrative Courts' Reform in Croatia**

*Author/Presenter:*

**Mateja Crnkovic**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Paper:*

**Evaluation Culture and Capacity**

*Author(s):*

**Raluca Garboan**, Babes-Bolyai University, Cluj-Napoca, Romania

**Sorin Dan Sandor**, Babes-Bolyai University, Cluj-Napoca, Romania

*Presenter(s):*

**Sorin Dan Sandor**, Babes-Bolyai University, Cluj-Napoca, Romania

# General Session

---

THURSDAY, MAY 19, 2016

17:00 - 18:30

---

## General Session

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Mirko Vintar**, University of Ljubljana, Ljubljana, Slovenia

**Marius Proftoiu**, Bucharest Academy of Economic Studies, Bucharest, Romania

*Paper:*

***Volunteerism in the EU: A Cross-national Comparison***

*Authors/Presenters:*

**Thomas Bryer**, Kaunas University of Technology, Kaunas, Lithuania

**Jolanta Vaiciuniene**, Kaunas University of Technology, Kaunas, Lithuania

*Paper:*

***Automation: Robots: Crisis or Opportunity***

*Author/Presenter:*

**Donald Fuller**, American University of Armenia, Yerevan, Armenia

*Paper:*

***Perceptions and Awareness of Corruption in Georgia: What Public Servants and the General Public Think***

*Author/Presenter:*

**Nino Ghonghadze**, Georgian Institute of Public Affairs, Tbilisi, Georgia

# Panels

## Panel on Transparent and Open Government

---

 FRIDAY, MAY 20, 2016

9:00 - 10:30

### Panel on Transparent and Open Government: Effective Public Communication in the European Administrative Space *Transparency and Access to Information: Challenges to Good Governance*

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

Chair:

**Anamarija Musa**, Faculty of Law, University of Zagreb, Zagreb, Croatia

Paper:

***Access to Public Information: Between Principles of Good Administration and Slovene Administrative - Judicial Practice***

Author/Presenter:

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

Paper:

***When the Government Says "No": The Right to Privacy as an Exemption from Freedom of Information in Poland***

Author/Presenter:

**Anna Budnik**, Bialystok University, Bialystok, Poland

Paper:

***The Dynamics of Reform: Informal Networks, Social Media and Self Organization***

Author/Presenter:

**Patrick Bell**, Florida International University, Miami, Florida, United States

---

 FRIDAY, MAY 20, 2016

11:00 - 12:30

### Panel on Transparent and Open Government: Effective Public Communication in the European Administrative Space *Transparency and Openness at Local Level*

Room: Room I Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

Chair:

**Anamarija Musa**, Faculty of Law, University of Zagreb, Zagreb, Croatia

Paper:

***Exploring the Determinants of Transparency of the Slovak Municipalities***

Author(s):

**Martin Kollarik**, Comenius University, Bratislava, Slovakia

**Emilia Sicakova-Beblava**, Comenius University, Bratislava, Slovakia

**Matus Sloboda**, Comenius University, Bratislava, Slovakia

Presenter(s):

**Emilia Sicakova-Beblava**, Comenius University, Bratislava, Slovakia

*Paper:*

**Public Administration - Closer to the Citizens through Social Media**

*Author/Presenter:*

**Cristina Mihaela Constantinescu**, National Agency of Civil Servants, Bucharest, Romania

*Paper:*

**Local Governments' Use of Facebook in terms of Enhancing Citizen Participation. A Comparative Content Analysis in Turkey**

*Author/Presenter:*

**Ozgur C. Selvi-Tasdan**, Okan University, Istanbul, Turkey

## Panel of IIAS (International Institute of Administrative Sciences)

---

FRIDAY, MAY 20, 2016

11:00 - 12:30

---

### Panel of IIAS (International Institute of Administrative Sciences)

#### ***Building Capacity for Sustainable Governance: European and International Perspectives***

Room: Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chairs:*

**Rolet Loretan**, International Institute of Administrative Sciences (IIAS), Brussels, Belgium

**Veronica Junjan**, Discussant, University of Twente, AE Enschede, Netherlands

The panel focuses on the different aspects of this important issue:

- 1) To what extent is the SDG Framework relevant for European and Central-Asian countries?
- 2) Which reforms of legal, institutional and organizational frameworks and systems are needed to ensure sustainable governance for development?
- 3) Which capacity building strategies and methods are needed to achieve these objectives, with the involvement of all stakeholders?
- 4) Which 'standards', if any, can inform sustainable governance development policies (e.g: PA education and training standards, financial accounting, management accounting, budgeting and auditing systems standards (IPSAS – EPSAS) sustainability standards (Guidance on social responsibility)...)?
- 5) Which type of frameworks for monitoring and evaluating Sustainable development & governance objectives, defining role/responsibility and what type of coordination mechanisms should be established from the outset?
- 6) What are the main indicators for measuring sustainable governance?

*Speech:*

**Developing Public Administration Capacities for the Implementation of the 2030 Agenda for Sustainable Development to Achieve Sustainable Development Goals**

*Author/Presenter:*

**John Mary Kauzya**, United Nations, New York, United States

*Speech:*

**From Wrong to Right: How to Increase the Capacity Use – Costs and Regulations**

*Author/Presenter:*

**Teodora Bitoiu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Speech:*

**The Need to Prioritize - Sustainable Development and Governance in a Comparative Perspective**

*Author/Presenter:*

**Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

# Panel of EUROPA (Entretiens Universitaires Réguliers pour l'Administration en Europe / Regular Academic Discussions on Public Administration in Europe)

FRIDAY, MAY 20, 2016

11:00 - 12:30

## Panel of EUROPA (Entretiens Universitaires Réguliers pour l'Administration en Europe / Regular Academic Discussions on Public Administration in Europe)

### *How does the EUROPA Association Contribute to the Construction of a European Administrative Space?*

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

#### *Chairs:*

**Marius Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania

**Anne Azam-Pradeilles**, EUROPA Association, LIMOGES, France

This panel addresses the issue of the European administrative space in progress and how the EUROPA association contributes to the spread of standards and the increasing convergence of European administrative capacities. Each of the administrative models of the countries represented in EUROPA have specificities that result from their specific histories as well as from their legal systems mixing elements borrowed from others with elements already in their own cultures. The spread of EU standards has progressively led to an approximation and even a convergence between the different models. And it has helped strengthen and harmonise the administrative capacity of the different components of this European administrative space in progress.

Presentation of EUROPA and short video <http://www.europaong.org/20-ans/le-reseau-europa-un-atout-majeur-au-coeur-de-l'action-de-notre-ong/>

#### *Speech:*

#### ***Transnational Capacity Building in Public Administration***

#### *Author/Presenter:*

**Margot Bonnafous**, EUROPA Association, LIMOGES, France

#### *Speech:*

#### ***Decentralisation and Intergovernmental Networks in Europe: Complex Tools for Complex Societies***

#### *Author/Presenter:*

**Jose Manuel Ruano**, Complutense University of Madrid, Madrid, Spain

#### *Speech:*

#### ***Citizen Participation in the Conduct of Public Affairs: Between Dissemination of Innovative Practices and Persistent Forms of Resistance***

#### *Authors/Presenters:*

**Michel Senimon**, EUROPA Association, LIMOGES, France

**Christophe Bonnotte**, EUROPA Association, LIMOGES, France

#### *Speech:*

#### ***Building Capacity of Inter-municipal Cooperation Structures in Romania: Practices, Needs and Opportunities***

#### *Author(s):*

**Marius Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania

**Iuliana Leca**, Bucharest Academy of Economic Studies, Bucharest, Romania

**Alina Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania

#### *Presenter(s):*

**Marius Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania



## EAPAA Dean's Panel (European Association for Public Administration Accreditation)

FRIDAY, MAY 20, 2016

11:00 - 12:30

### EAPAA Dean's Panel (European Association for Public Administration Accreditation)

#### *Key Issues in the Management of PA Programmes*

Room: Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*Chair:*

**Mirko Vintar**, University of Ljubljana, Ljubljana, Slovenia

*Speakers:*

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania

**Primoz Pevcin**, University of Ljubljana, Ljubljana, Slovenia

**Taco Brandsen**, Radboud University Nijmegen, Nijmegen, Netherlands

The constant modernisation and evaluation of PA/PM educational programmes are a prime concern of all who are responsible for managing these programmes. On the panel key issues will be discussed in the management of PA programmes, including the internationalisation of the programmes and their staff, structural changes of curricula (national versus international) and the effects of new technologies on PA teaching. The panel follows up on issues discussed at the plenary on Thursday morning. In addition to the deans and heads of programmes, we invite everyone who is interested in the development of the programmes, their quality management and evaluation.

## ReSPA Panel (Regional School of Public Administration)

FRIDAY, MAY 20, 2016

11:00 - 12:30

### ReSPA Panel (Regional School of Public Administration)

#### *Regional Cooperation in the Western Balkans – Contributing to Implementation of Public Administration Reform (PAR)*

#### *Principles*

Room: Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*Chair:*

**Zorana Gajic**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

Presentation of ReSPA, publication and short videos:

<https://www.youtube.com/watch?v=ixiHlc8YHvc>

<https://www.youtube.com/watch?v=yKKEOBmjSA4>

Presentation of ReSPA regional comparative study

Discussion

*Speech:*

**ReSPA Achievements and Comparative Studies**

*Authors/Presenters:*

**Jadranka Djurkovic**, Government of Montenegro, Podgorica, Montenegro

**Vanja Ivanovic**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

*Speech:*

***Renewal of Concept and Legal Remedies in General Administrative Procedures in the Western Balkans***

*Authors/Presenters:*

**Ivan Kopric**, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

**Jasmina Dzinic**, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Vedran Dulabic**, University of Zagreb, Zagreb, Croatia

*Speech:*

***Merit Based Recruitment in the Western Balkans***

*Authors/Presenters:*

**Fatos Mustafa**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

**Vanja Ivanovic**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

*Speech:*

***ReSPA Strategic Framework 2016-2020***

*Author/Presenter:*

**Zorana Gajic**, ReSPA (Regional School of Public Administration), Danilovgrad, Montenegro

# Working Groups

## I. Working Group on Local Government

---

THURSDAY, MAY 19, 2016

17:00 - 18:30

---

### I. Working Group on Local Government

#### ***Territorial Policy: Problems, Approaches and Strategies***

Room: Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Arto Haveri**, University of Tampere, Tampere, Finland

**Katarzyna Radzik-Maruszak**, Maria Curie-Skłodowska University, Lublin, Poland

The 9th year of the Working Group on Local Government focuses on the causes of decentralisation of local government systems in Central and Eastern Europe (CEE) and the Commonwealth of Independent States (CIS). The Working Group tries to gain an illuminating insight into local government reforms by thoroughly discussing certain historical cases from Central and Eastern Europe (CEE) and the Commonwealth of Independent States (CIS).

*Paper:*

***Top Down and Bottom Up Approaches to Local Government Reforms: A Need for Balanced Approach***

*Author(s):*

**Georg Sootla**, Tallinn University, Tallinn, Estonia

**Kersten Kattai**, Tallinn University, Tallinn, Estonia

**Sulev Laane**, University of Tartu, Tartu, Estonia

**Ave Viks**, Tallinn University, Tallinn, Estonia

*Presenter(s):*

**Georg Sootla**, Tallinn University, Tallinn, Estonia

*Paper:*

***Is Small Beautiful? The Impact of Territorial Fragmentation on the Performance of Local Governments in Poland***

Author(s):

**Pawel Swianiewicz**, University of Warsaw, Warsaw, Poland

**Julita Lukomska**, University of Warsaw, Warsaw, Poland

Presenter(s):

**Pawel Swianiewicz**, University of Warsaw, Warsaw, Poland

Paper:

***Municipal Sub-government in Croatia and Decentralization of Local Self-government***

Author/Presenter:

**Mirko Klaric**, University of Split, Split, Croatia

Paper:

***The Uprising Level of Public Integrity: An Engine for Local Economic Development***

Author(s):

**Florin Marius Popa**, National School of Political Studies and Public Administration, Bucharest, Romania

**Teodora Bitoiu**, National School of Political Studies and Public Administration, Bucharest, Romania

Presenter(s):

**Teodora Bitoiu**, National School of Political Studies and Public Administration, Bucharest, Romania

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

**I. Working Group on Local Government**

***Representative Democracy at the Local Level and City Governance***

Room: Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

WG Programme Coordinators:

**Arto Haveri**, University of Tampere, Tampere, Finland

**Katarzyna Radzik-Maruszak**, Maria Curie-Skłodowska University, Lublin, Poland

Paper:

***Changes and Challenges: Local Representative Democracy in Poland***

Author/Presenter:

**Katarzyna Radzik-Maruszak**, Maria Curie-Skłodowska University, Lublin, Poland

Paper:

***The Impact of Individual Characteristics of Candidates in Mayoral Elections on Election Results***

Author/Presenter:

**Matus Sloboda**, Comenius University, Bratislava, Slovakia

Paper:

***Building Political Capacity in the Management of a Municipality***

Authors/Presenters:

**Monika Sidor**, Maria Curie-Skłodowska University, Lublin, Poland

**Justyna Wasil**, Maria Curie-Skłodowska University, Lublin, Poland

Paper:

***Actual Problems of City Marketing in Hungary in a Local Development Policy Aspect***

Author/Presenter:

**Tibor Laszlo Busko**, National University of Public Service, Budapest, Hungary

FRIDAY, MAY 20, 2016

16:30 - 17:30

## I. Working Group on Local Government

### *Decentralization at the Local Level*

Room: Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Arto Haveri**, University of Tampere, Tampere, Finland

**Katarzyna Radzik-Maruszak**, Maria Curie-Skłodowska University, Lublin, Poland

*Paper:*

***Explaining Decentralization through the Mirror of "Creeping" Centralization: Evidence from Lithuania***

*Author(s):*

**Vaida Lescauskaite**, Vytautas Magnus University, Kaunas, Lithuania

**Liudas Mazylis**, Vytautas Magnus University, Kaunas, Lithuania

*Presenter(s):*

**Vaida Lescauskaite**, Vytautas Magnus University, Kaunas, Lithuania

*Paper:*

***Is Local Government Ready for Decentralization?***

*Author(s):*

**Catalin Daniel Dumitrica**, National School of Political Studies and Public Administration, Bucharest, Romania

**Dragos Dinca**, National School of Political Studies and Public Administration, Bucharest, Romania

**Teodora Bitoiu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Presenter(s):*

**Catalin Daniel Dumitrica**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***Local Self-government and Decentralization in the Republic of Macedonia ahead of the European Challenges***

*Author(s):*

**Ivana Shumanovska-Spasovska**, Ss. Cyril and Methodius University, Skopje, Republic of Macedonia (FYROM)

**Elena Davitkovska**, Ss. Cyril and Methodius University, Skopje, Republic of Macedonia (FYROM)

*Presenter(s):*

**Ivana Shumanovska-Spasovska**, Ss. Cyril and Methodius University, Skopje, Republic of Macedonia (FYROM)

*Paper:*

***In the Trap of Centralisation - The Fragmented Structure of Public Administration and Good Governance***

*Author/Presenter:*

**Edit Somlyódyne Pfeil**, Szechenyi Istvan University, Gyor, Hungary

SATURDAY, MAY 21, 2016

9:00 - 10:30

## I. Working Group on Local Government

### *Governance and Service Delivery at the Local Level*

Room: Room IV Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Arto Haveri**, University of Tampere, Tampere, Finland

**Katarzyna Radzik-Maruszak**, Maria Curie-Skłodowska University, Lublin, Poland

*Paper:*

**What about Together...? Motives of Intermunicipal Cooperation in Poland**

*Author/Presenter:*

**Joanna Krukowska**, University of Warsaw, Warsaw, Poland

*Paper:*

**Issues in Organizing Local Government at Boundaries**

*Author(s):*

**Marija Kastelan Mrak**, University of Rijeka, Rijeka, Croatia

**Nenad Vretenar and Jelena Jardas Antonic**, University of Rijeka, Rijeka, Croatia

*Presenter(s):*

**Marija Kastelan Mrak**, University of Rijeka, Rijeka, Croatia

*Paper:*

**Governance Challenges in the Inter-municipal Cooperation**

*Author(s):*

**Marta Lackowska**, University of Warsaw, Warsaw, Poland

**Adam Gendzwill**, Department of Local Development and Policy, University of Warsaw

*Presenter(s):*

**Marta Lackowska**, University of Warsaw, Warsaw, Poland

*Paper:*

**The Local Action Groups As Cure for Municipal Fragmentation and Participation in the Czech Republic**

*Author/Presenter:*

**Pavel Saradin**, Palacky University, Olomouc, Czech Republic

## II. Working Group on e-Government

---

THURSDAY, MAY 19, 2016

15:00 - 16:30

---

### II. Working Group on e-Government

#### *Benchmarking e-Government*

Room: Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

The working group focuses on the following topics:

1. Open government initiatives at various levels of administration, which include collection, formalisation and provision of open data by public authorities, as well as the use of open data and co-sourcing/co-creation of services and solutions by private companies and NGOs or citizens.
2. Cyberspace security, e.g. security issues on using public data; steps and measures for securing different online procedures, and the balance between addressing specific needs of target groups without violating privacy principles and requirements.
3. Data mining in the field of e-government (e.g. text analysis of e-government policies, mining open/big data).
4. Interoperability issues – organisational, technological and semantic dimensions of interoperability challenges and/or solutions.
5. Methodologies for selection of e-government projects/programmes.

*Paper:*

**E-government Benchmarking - Score vs. Reality (The Case of EU e-Gov Benchmarking and Czech e-Government)**

*Author/Presenter:*

**David Spacek**, Masaryk University, Brno, Czech Republic

*Paper:*

***Quality and Impact in e-Government***

*Author/Presenter:*

**Anna Orbán**, National University of Public Service, Budapest, Hungary

*Paper:*

***The e-Administration as Regarded by the Spanish New Law on Common Administrative Procedure***

*Author(s):*

**Sara Sistero**, University Jaume I, Castelló de la Plana, Spain

**José Luís Blasco**, Universitat Jaume I, Castelló de la Plana, Spain

*Presenter(s):*

**Sara Sistero**, University Jaume I, Castelló de la Plana, Spain

---

THURSDAY, MAY 19, 2016

17:00 - 18:00

---

## II. Working Group on e-Government

### ***Issues in Multi-level e-Government Services***

Room: Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

*Paper:*

***Germany's Federal States e-Government Laws Proposed in Summer 2015 and their Effects on Counties and Municipalities - A Failed Interoperability Lesson?***

*Author(s):*

**Robert Müller-Török**, University of Applied Sciences Ludwigsburg, Ludwigsburg, Germany

**Arne Pautsch**, University of Public Administration and Finance Ludwigsburg, Ludwigsburg, Germany

*Presenter(s):*

**Robert Müller-Török**, University of Applied Sciences Ludwigsburg, Ludwigsburg, Germany

*Paper:*

***E-service Perspectives in the Local Government, Evidence from the Republic of Macedonia***

*Author(s):*

**Memet Memeti**, South East European University, Tetovo, Republic of Macedonia (FYROM)

**Veli Kreci**, South East European University, Tetovo, Republic of Macedonia (FYROM)

*Presenter(s):*

**Memet Memeti**, South East European University, Tetovo, Republic of Macedonia (FYROM)

---

FRIDAY, MAY 20, 2016

9:00 - 10:30

---

## II. Working Group on e-Government

### ***Social Media Adoption in Public Administration***

Room: Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

*Paper:*

***Social Media Usage in Slovenian Local Self-government: First Results***

Author(s):

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Manca Merlak**, University of Ljubljana, Ljubljana, Slovenia

Presenter(s):

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

Paper:

***Social Media Adoption and Performance: A First Look at Lithuanian Municipalities***

Authors/Presenters:

**Thomas Bryer**, Kaunas University of Technology, Kaunas, Lithuania

**Jolita Sinkiene**, Kaunas University of Technology, Kaunas, Lithuania

Paper:

***Online Services and Social Media Use in Romanian Cities: Can We See a Pattern?***

Author/Presenter:

**Nicolae Urs**, Babes-Bolyai University, Cluj-Napoca, Romania

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

## II. Working Group on e-Government

### *E-participation, Transparency and Smart Cities*

Room: Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

WG Programme Coordinators:

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

Paper:

***Providing Public Information Online. Analysis of the Study Carried out on Local Government Units in Northern Poland (Pomorskie Voivodeship)***

Authors/Presenters:

**Adam Bochentyn**, University of Gdansk, Gdansk, Poland

**Karol Wazny**, University of Gdansk, Gdansk, Poland

Paper:

***Council of Europe Recommendation 2004(11) on eVoting: Revision or Completely New Approach?***

Author/Presenter:

**Alexander Prosser**, WU Vienna, Vienna, Austria

Paper:

***New Ways of Delivering Public Services and Making Better Use of Existing Resources and Infrastructure: Smart Cities***

Author/Presenter:

**Boglárka Horvátné Barsi**, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary



SATURDAY, MAY 21, 2016

9:00 - 10:30

## II. Working Group on e-Government Information Security

Room: Room II Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Tina Jukic**, University of Ljubljana, Ljubljana, Slovenia

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

*Paper:*

***Electronic Signature Technology in Hungarian Governmental IT projects in 2010-2015***

*Author/Presenter:*

**Peter Mate Erdosi**, National University of Public Service, Budapest, Hungary

*Paper:*

***Methods and Tools for Assessing Organization IT Network Vulnerability***

*Author(s):*

**Kálmán Hadarics**, National University of Public Service, Budapest, Hungary

**Ferenc Leitold**, National University of Public Service, Budapest, Hungary

**Ferenc Klein**, Secudit, Veszprém, Hungary

**Anthony Arrott**, Secudit, Veszprém, Hungary

*Presenter(s):*

**Anthony Arrott**, Secudit, Veszprém, Hungary

*Paper:*

***Preparedness for Malware Response at USA Enterprises***

*Author(s):*

**Ferenc Leitold**, National University of Public Service, Budapest, Hungary

**Anthony Arrott**, Secudit, Veszprém, Hungary

**Michael Patterson**, Plixer International, USA

*Presenter(s):*

**Anthony Arrott**, Secudit, Veszprém, Hungary

## III. Working Group on PA Reform

THURSDAY, MAY 19, 2016

15:00 - 16:30

### III. Working Group on PA Reform Impact of EAS on PA Reforms

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Veronica Junjan**, University of Twente, AE Enschede, Netherlands

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

The Working Group addresses issues with regard to Public Administration Reform (PAR) in CEE and CIS countries. The WG aims to bring together investigations concerning reform in administrative organisations and institutions, realignment of intergovernmental relations, and organisational learning concerning (inter)governmental cooperation within the framework of EU integration, European Neighbourhood Policy, as well as external and regional cooperation with states in Central Asia.

The WG focuses on the following key themes:

- Design of reforms addressing the diffusion of the European Administrative Space (EAS) principles.
- Performance management in sustainable implementation of EAS principles.
- Mechanisms of developing consolidated administrative capacities as derived from the EAS doctrine.
- EAS driven convergence trends in public administration reform and good governance building.

*Paper:*

***Preparing Public Administration in the Republic of Macedonia for European Administrative Space***

*Author/Presenter:*

**Iskra Akimovska Maletic**, Police Academy, Skopje, Republic of Macedonia (FYROM)

*Paper:*

***European Administrative Convergence: Continue (Sustainability) of Lithuanian Civil Service Reform***

*Author/Presenter:*

**Simona Statneckyte**, Klaipeda University, Klaipeda, Lithuania

*Paper:*

***How Do Policy Makers Perceive Quality and Quality Initiatives - The Case of Serbia***

*Author(s):*

**Jelena Ruso**, Belgrade University, Belgrade, Serbia

**Jovan Filipovic**, Belgrade University, Belgrade, Serbia

**Mina Nikitović**, Belgrade University, Belgrade, Serbia

*Presenter(s):*

**Jelena Ruso**, Belgrade University, Belgrade, Serbia

---

THURSDAY, MAY 19, 2016

17:00 - 18:30

### III. Working Group on PA Reform *(New) Public Management and PA Reforms in Europe and beyond*

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Veronica Junjan**, University of Twente, AE Enschede, Netherlands

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***The Public Policies and the Governance of Services of General Interest: The New Role of the Administrative Systems***

*Author/Presenter:*

**Lyubimka Andreeva**, Sofia University St. Kliment Ohridski, Sofia, Bulgaria

*Paper:*

***Fiscal Crisis and Expenditure Cuts: The Influence of Public Management Practices on Cutback Strategies in Europe***

*Author(s):*

**Ringa Raudla**, Tallinn University of Technology, Tallinn, Estonia

**Tiina Randma-Liiv**, Tallinn University of Technology, Tallinn, Estonia

**James Douglas**, Tallinn University of Technology, Tallinn, Estonia

**Riin Savi**, Tallinn University of Technology, Tallinn, Estonia

*Presenter(s):*

**Ringa Raudla**, Tallinn University of Technology, Tallinn, Estonia

*Paper:*

***Comparison of NPM and Neo-Weberian Approaches to the Public Administration Reform in Georgia***

*Author/Presenter:*

**Nino Dolidze**, Georgian Institute of Public Affairs, Tbilisi, Georgia

---

FRIDAY, MAY 20, 2016

9:00 - 10:30

### III. Working Group on PA Reform

#### *EAS and Civil Servants Reform*

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Veronica Junjan**, University of Twente, AE Enschede, Netherlands

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***Remuneration of the Civil Service in Slovakia: Transparency and Predictability of the System***

*Author(s):*

**Katarina Staronova**, Comenius University, Bratislava, Slovakia

**Michal Sedlacko**, University of Applied Science FH Campus Wien, Vienna, Austria

*Presenter(s):*

**Katarina Staronova**, Comenius University, Bratislava, Slovakia

*Paper:*

***What Motivates Civil Servants in Belarus: Money Can't Buy Happiness***

*Author(s):*

**Ina Ramasheuskaya**, IPU - Public Administration Research Centre, Minsk, Belarus

**Natallia Rabava**, IPU - Public Administration Research Centre, Minsk, Belarus

*Presenter(s):*

**Ina Ramasheuskaya**, IPU - Public Administration Research Centre, Minsk, Belarus

*Paper:*

***Citizens' Perceptions of Public Service Privatization and their Determinants***

*Author/Presenter:*

**Heungsuk Choi**, Korea University, Seoul, Republic of Korea

*Paper:*

***Job Satisfaction Amongst European Public Sector Executives in a Context of Administrative Reforms***

*Authors/Presenters:*

**Gerhard Hammerschmid**, Hertie School of Governance, Berlin, Germany

**Jessica Breugh Bossdorf**, Hertie School of Governance, Berlin, Germany

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

### III. Working Group on PA Reform

#### *PA Reforms: Legacies, Standards and Effectiveness*

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Veronica Junjan**, University of Twente, AE Enschede, Netherlands

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***Side Effects of Standards***

*Authors/Presenters:*

**Iwona Sobis**, University of Gothenburg, Gothenburg, Sweden

**Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

*Paper:*

***Democratization and Institutional Destruction in Romania***

*Author(s):*

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

**Mihai Ungureanu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Presenter(s):*

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***Serbia's Difficult Administrative Transition to Join the European Administrative Space: Legacy, Traditions and Constraints***

*Author(s):*

**Tony Verheijen**, The World Bank, Washington, DC, United States

**Srdjan Svircev and Raymond Muhula**, The World Bank

*Presenter(s):*

**Tony Verheijen**, The World Bank, Washington, DC, United States

---

FRIDAY, MAY 20, 2016

16:30 - 17:30

---

### III. Working Group on PA Reform

#### ***Local PA Reforms in Comparison***

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Veronica Junjan**, University of Twente, AE Enschede, Netherlands

**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania

*Paper:*

***Reform, Transformation, Decentralization: Instigator of Corruption in Local Government? The South African Case***

*Author/Presenter:*

**Hendri Kroukamp**, University of the Free State, Bloemfontein, South Africa

*Paper:*

***Local Government Capacity in Post-soviet Central Asia***

*Author/Presenter:*

**Rustamjon Urinboyev**, Lund University, Lund, Sweden

*Paper:*

***The Character of the Hungarian Territorial Public Administration***

*Author/Presenter:*

**Istvan Stumpf**, Szechenyi Istvan University, Győr, Hungary

SATURDAY, MAY 21, 2016

9:00 - 10:30

**III. Working Group on PA Reform*****PA Reforms: Impacts and Long-term Effects***

Room: Room IV Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:***Veronica Junjan**, University of Twente, AE Enschede, Netherlands**Diana - Camelia Iancu**, National School of Political Studies and Public Administration, Bucharest, Romania*Paper:****How Delegation of Powers Impacts Government Efficiency and Effectiveness: Lessons from Russia****Author/Presenter:***Elena Dobrolyubova**, The Russian Presidential Academy of National Economy and Public Administration, Moscow, Russian Federation*Paper:****Explaining Radical Institutional Change Outside of Critical Junctures: The Strange Abolition of Russia's Forest Service****Author/Presenter:***Barbara Lehmbruch**, University of Uppsala, Uppsala, Sweden*Paper:****Impact of Organization Environment on Administrative Coordination: Ministry of Public Administration as a Case Study****Author/Presenter:***Teo Giljevic**, University of Zagreb, Zagreb, Croatia**IV. Working Group on Regional Development and Inter-regional Cooperation**

THURSDAY, MAY 19, 2016

15:00 - 16:30

**IV. Working Group on Regional Development and Inter-regional Cooperation*****Inter-state and Inter-regional Cooperation and Development***

Room: Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:***Alexey Barabashev**, Higher School of Economics, Moscow, Russian Federation**Pat Gray**, London Metropolitan University, London, United Kingdom

The topic of the WG "Cultural and governance regional diversity: the perspectives of sustainable economic cooperation of Central and Eastern European regions" examines the challenges of economic development and territorial co-operation in the light of theoretical and practical tensions generated by cultural differences and governance traditions among territories. Inter and outer territorial connections, both for EU members and non-EU countries of Eastern Europe and Central Asia, bring to light both best practices and the failures of such cooperation. This WG explores the successes and failures in inter-regional co-operation and regional development through the perspective of differing administrative cultures and governance models and traditions.

*Paper:*

***Prospects and Challenges of Cooperation between Belarus and the European Union***

*Author(s):*

**Yuliya Kasperovich**, IPU - Public Administration Research Centre, Minsk, Belarus

**Stanislav Osipov**, Research Institute of the Ministry of Economy, Minsk, Belarus

*Presenter(s):*

**Yuliya Kasperovich**, IPU - Public Administration Research Centre, Minsk, Belarus

*Paper:*

***Governance and Cross-regional Coordination in Russia's Regional Transformation: Towards a More Cooperative Federalism***

*Author(s):*

**Carol Leonard**, Higher School of Economics, Moscow, Russian Federation

**Irina Ilina**, Higher School of Economics, Moscow, Russian Federation

**Evgenij Pliseckij**, Higher School of Economics, Moscow, Russian Federation

*Presenter(s):*

**Carol Leonard**, Higher School of Economics, Moscow, Russian Federation

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

## **IV. Working Group on Regional Development and Inter-regional Cooperation**

### ***Municipal Development and Inter-municipal Cooperation***

Room: Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Alexey Barabashev**, Higher School of Economics, Moscow, Russian Federation

**Pat Gray**, London Metropolitan University, London, United Kingdom

*Paper:*

***How to Determine the Optimal Staff Size of Municipalities: A Practice-oriented Approach Using Municipal Registries of Functions and Administrative Processes***

*Author/Presenter:*

**Ilia Akishin**, Higher School of Economics, Moscow, Russian Federation

*Paper:*

***Inter-municipal Cooperation: Lessons from a Cross National Analysis***

*Author(s):*

**Colin Copus**, De Montfort University, Leicester, United Kingdom

**Katarzyna Szmigiel-Rawska**, University of Warsaw, Warsaw, Poland

*Presenter(s):*

**Colin Copus**, De Montfort University, Leicester, United Kingdom

*Paper:*

***Regional and Municipal Strategy Improvement Tool Kit: Variations on Quasi-McKinsey Matrix Usage for Russia***

*Author(s):*

**Alexey Barabashev**, Higher School of Economics, Moscow, Russian Federation

**Sergey Semenov**, University of People's Friendship, Moscow, Russian Federation

*Presenter(s):*

**Alexey Barabashev**, Higher School of Economics, Moscow, Russian Federation

FRIDAY, MAY 20, 2016

16:30 - 17:30

## IV. Working Group on Regional Development and Inter-regional Cooperation

### *Regional Human Capital and Training Needs*

Room: Room II Faculty of Law, Trg maršala Tita 14, Zagreb - 1st floor

*WG Programme Coordinators:*

**Alexey Barabashev**, Higher School of Economics, Moscow, Russian Federation

**Pat Gray**, London Metropolitan University, London, United Kingdom

*Paper:*

***The Current State of Human Capital and Regional Development - The Case of the Russian Federation***

*Author/Presenter:*

**Tatiana Zaytseva**, Lomonosov Moscow State University, Moscow, Russian Federation

*Paper:*

***Assessment of Transnational Vocational Training Needs of Public Administration in the Danube Region - Empirical Findings in Hungary***

*Author(s):*

**Andras Nemeslaki**, National University of Public Service, Budapest, Hungary

**Attila Kiss**, National University of Public Service, Budapest, Hungary

**Peter Sasvari**, National University of Public Service, Budapest, Hungary

*Presenter(s):*

**Attila Kiss**, National University of Public Service, Budapest, Hungary

*Paper:*

***Training of Managers as a Factor of Education and Healthcare Sector Development in the Region of Siberian Federal District***

*Author/Presenter:*

**Tatyana Chernyak**, The Russian Presidential Academy of National Economy and Public Administration, Moscow, Russian Federation

## V. Working Group on Public Finance and Public Finance Management

THURSDAY, MAY 19, 2016

17:00 - 18:30

### V. Working Group on Public Finance and Public Finance Management

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

The WG follows two research tracks: (1) Tax assignment across levels of government The aim of this track is to answer these and similar questions related to tax assignment, local taxation and its actual usage by local governments. (2) "Better" governmental spending as a reaction to the crisis. The aim of this track is analysis of all aspects connected with the "level" of efficiency and effectiveness of governmental spending in CEE, but also from a broader perspective. This track provides the space for really different types of contributions, such as: - Analysing gaps in public financial management sub-areas (budgeting, procurement, contracting, etc) and possible responses. - Providing examples of successful changes, explaining why positive changes happen. - Providing examples of needed, but failed or unrealised changes, explaining why the situation does not improve.

*Paper:*

***National Policies to Combat Social Spatial Inequalities: Slovakia***

*Author(s):*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Maria Svidronova**, University of Matej Bel, Banská Bystrica, Slovakia

**Beata Mikusova Merickova**, University of Matej Bel, Banská Bystrica, Slovakia

**Peter Pisar**, University of Matej Bel, Banská Bystrica, Slovakia

*Presenter(s):*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

*Paper:*

***Changes in the Czech Family Policy in the Context of Reducing Public Expenditures***

*Author/Presenter:*

**Jana Godarova**, Masaryk University, Brno, Czech Republic

*Paper:*

***Housing Problem, Housing Market and Mortgage in the Regions of Russia***

*Author(s):*

**Liudmila Guzikova**, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation

**Ekatherina Plotnikova**, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation

*Presenter(s):*

**Liudmila Guzikova**, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation

---

FRIDAY, MAY 20, 2016

9:00 - 10:30

---

**V. Working Group on Public Finance and Public Finance Management**

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

*Paper:*

***Implementation of Rules on Tax Transparency by Croatian Tax Administration: Administrative Capacities on the Test?***

*Author(s):*

**Ivana van der Maas**, International Bureau of Fiscal Documentation, Amsterdam, Netherlands

**Goranka Lalic Novak**, Faculty of Law, University of Zagreb, Zagreb, Croatia

**Jasmina Dzinic**, Faculty of Law, University of Zagreb, Zagreb, Croatia

*Presenter(s):*

**Ivana van der Maas**, International Bureau of Fiscal Documentation, Amsterdam, Netherlands

*Paper:*

***The Impact of the Crisis on Internal Financial Control in Public Healthcare: The Case of Slovenia***

*Author(s):*

**Dejan Ravšelj**, University of Ljubljana, Ljubljana, Slovenia

**Aleksander Aristovnik**, University of Ljubljana, Ljubljana, Slovenia

*Presenter(s):*

**Dejan Ravšelj**, University of Ljubljana, Ljubljana, Slovenia

*Paper:*

***Financial Instruments for Better Public Spending - Implementing Mechanisms and Effects***

*Author/Presenter:*

**Gyorgyi Nyikos**, National University of Public Service, Budapest, Hungary



FRIDAY, MAY 20, 2016

14:30 - 16:00

## V. Working Group on Public Finance and Public Finance Management

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

*Paper:*

***Is There any Tax-fee Dilemma in the Case of Local Waste Management Financing in the Czech Republic?***

*Author(s):*

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

**Jana Soukopová**, Masaryk University, Brno, Czech Republic

**Nikola Krbecová**, University of Economics, Prague, Czech Republic

*Presenter(s):*

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

*Paper:*

***Local Government Fiscal Autonomy and Taxing Powers in Slovakia***

*Author(s):*

**Sona Capkova**, University of Matej Bel, Banská Bystrica, Slovakia

**Ladislav Poliak**, University of Matej Bel, Banská Bystrica, Slovakia

*Presenter(s):*

**Sona Capkova**, University of Matej Bel, Banská Bystrica, Slovakia

*Paper:*

***Tax Assignment and Fiscal Autonomy in Hungary***

*Author(s):*

**Mihály Lados**, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pécs, Hungary

**Adam Monostori**, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pécs, Hungary

*Presenter(s):*

**Mihály Lados**, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pécs, Hungary

FRIDAY, MAY 20, 2016

16:30 - 17:30

## V. Working Group on Public Finance and Public Finance Management

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

*Paper:*

***A Preliminary Evaluation of the Effects of Planned Measures for the Consolidation of Public Finances***

*Author/Presenter:*

**Stanka Setnikar-Cankar**, University of Ljubljana, Ljubljana, Slovenia

*Paper:*

***Public - Private Cooperation in the Eurasian Economic Union: The Lessons for Belarus***

*Author/Presenter:*

**Yuri Krivorotko**, Lev Sapieha Foundation, Minsk, Belarus

*Paper:*

**Fiscal Policy Stance During the Crisis in North and South Europe: A Comparative Approach**

*Author(s):*

**Jernej Mencinger**, University of Ljubljana, Ljubljana, Slovenia

**Aleksander Aristovnik**, University of Ljubljana, Ljubljana, Slovenia

*Presenter(s):*

**Jernej Mencinger**, University of Ljubljana, Ljubljana, Slovenia

---

SATURDAY, MAY 21, 2016

9:00 - 10:30

---

## V. Working Group on Public Finance and Public Finance Management

Room: Room V Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Juraj Nemec**, Masaryk University, Brno, Czech Republic

**Lucie Sedmihradská**, University of Economics of Prague, Prague, Czech Republic

*Paper:*

**EU Governance and the European Fund for Strategic Investment**

*Author/Presenter:*

**Frank Naert**, Ghent University, Ghent, Belgium

*Paper:*

**The Expenditure Decentralization - Measurement and Effects on Spending Behaviours of Local Governments - Analysis for Poland**

*Author/Presenter:*

**Agnieszka Kopanska**, University of Warsaw, Warsaw, Poland

*Paper:*

**Evaluation of the Development of Participatory Budgeting in Croatia**

*Author/Presenter:*

**Jan Klasinc**, Institute for Public Administration, Zagreb, Croa

## VI. Working Group on Public Policy Development Issues

---

THURSDAY, MAY 19, 2016

15:00 - 16:30

---

### VI. Working Group on Public Policy Development Issues

#### **Policy Development Procedures to Ensure Good Governance**

Room: Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Lesya Ilchenko-Syuyva**, National Academy of Public Administration under the President of Ukraine, Kyiv, Ukraine

**Jaroslav Dvorak**, Klaipeda University, Klaipeda, Lithuania

Working group on Public Policy Analysis Development Issues continues its work in the framework of public policy analysis methodology, tools and techniques and would like to take a multi-actor approach to policy analysis and policy development. The main topics are focused on:

- Evidence-based policy development and policy making: what really works in practice.
- Policy design and Implementation: from principal-agent to multi-level governance.
- Evaluation: methods, techniques, tools, results and impact assessment.

*Paper:*

***The Good State and Governance Report in View of International Examples***

*Author/Presenter:*

**Gabor Bozso**, National University of Public Service, Budapest, Hungary

*Paper:*

***Formation of Policy Analysis Professional Competences and Policy Analysis Performance: A Comparative Case of Ukraine and the Central Asian Countries***

*Author/Presenter:*

**Olexandr Kiliievych**, National Academy of Public Administration under the President of Ukraine, Kyiv, Ukraine

*Paper:*

***Improving the Policymaking Process through the Use of Research in Macedonia***

*Author(s):*

**Veli Kreci**, South East European University, Tetovo, Republic of Macedonia (FYROM)

**Memet Memeti**, South East European University, Tetovo, Republic of Macedonia (FYROM)

*Presenter(s):*

**Veli Kreci**, South East European University, Tetovo, Republic of Macedonia (FYROM)

*Paper:*

***Standards and Templates for Public Policy Analysis: Performance and Obstacles of Implementation***

*Author/Presenter:*

**Valeriy Tertychka**, National Academy of Public Administration under the President of Ukraine, Kyiv, Ukraine

---

FRIDAY, MAY 20, 2016

16:30 - 17:30

---

**VI. Working Group on Public Policy Development Issues**

***Mechanisms and Tools of Sectoral Public Policy Implementation***

Room: Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Lesya Ilchenko-Syuyva**, National Academy of Public Administration under the President of Ukraine, Kyiv, Ukraine

**Jaroslav Dvorak**, Klaipeda University, Klaipeda, Lithuania

*Paper:*

***Estimating the Administrative Costs of Environmental Regulations Using Data on Environmental Expenditures in Industry: A Comparison between "Old" and "New" EU Member States***

*Author(s):*

**Žiga Kotnik**, University of Ljubljana, Ljubljana, Slovenia

**Maja Klun**, University of Ljubljana, Ljubljana, Slovenia

*Presenter(s):*

**Maja Klun**, University of Ljubljana, Ljubljana, Slovenia

*Paper:*

***Bulgarian Renewable Energy Policy***

*Author/Presenter:*

**Maria Kotseva-Tikova**, Sofia University St. Kliment Ohridski, Sofia, Bulgaria

*Paper:*

***Does Decentralization Inevitably Lead to Privatization? The Case of Polish Healthcare System***

*Author/Presenter:*

**Dawid Szescilo**, University of Warsaw, Warsaw, Poland

---

SATURDAY, MAY 21, 2016

9:00 - 10:30

---

## VI. Working Group on Public Policy Development Issues

### *Assesment and Monitoring of Public Policies*

Room: Room VIII Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Lesya Ilchenko-Syuyva**, National Academy of Public Administration under the President of Ukraine, Kyiv, Ukraine

**Jaroslav Dvorak**, Klaipeda University, Klaipeda, Lithuania

*Paper:*

***Assesment of Cooperation Network between the Municipal Administration and the NGOs (The Kretinga District and the Klaipėda City Municipalities Compared)***

*Author(s):*

**Gabriele Burbulyte-Tsiskarishvili**, Klaipeda University, Klaipeda, Lithuania

**Jaroslav Dvorak**, Klaipeda University, Klaipeda, Lithuania

**Brigita Barkauskaite**, Klaipeda University, Klaipeda, Lithuania

*Presenter(s):*

**Jaroslav Dvorak**, Klaipeda University, Klaipeda, Lithuania

*Paper:*

***European Evaluative Space in Progress: Towards Evaluation Standards***

*Author/Presenter:*

**Iryna Kravchuk**, Ukrainian Evaluation Association, Kyiv, Ukraine

## VII. Working Group on Public Administration Education

---

THURSDAY, MAY 19, 2016

15:00 - 16:30

---

### VII. Working Group on Public Administration Education

Room: Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania

**Roger Hamlin**, Michigan State University, East Lansing, United States

The object of the Working Group is Public Administration Education in its broadest sense (curriculum development, curriculum technology, e-learning, teaching technology, best practices, research on education, quality assurance, modern management of public administration programmes, a.s.o.). The Working Group focuses on those interested in public administration education because they are in charge of public administration programmes, manage public administration departments or like to share experiences with public administration teaching.

*Paper:*

***Reforming the PA Education System in Hungary - Reflecting the Challenges of the Modern State***

*Author/Presenter:*

**Lilla Mária Juhász**, National University of Public Service, Budapest, Hungary

*Paper:*

***Volunteerism in the EU: The Role of the University***

*Authors/Presenters:*

**Thomas Bryer**, Kaunas University of Technology, Kaunas, Lithuania

**Jolanta Vaiciuniene**, Kaunas University of Technology, Kaunas, Lithuania

THURSDAY, MAY 19, 2016

17:00 - 18:30

## VII. Working Group on Public Administration Education

Room: Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania

**Roger Hamlin**, Michigan State University, East Lansing, United States

*Paper:*

***Research on the Efficiency of Obligatory Civil Servant Training in Hungary***

*Author/Presenter:*

**Zsuzsa Darida**, Szechenyi Istvan University, Gyor, Hungary

*Paper:*

***Professional Practice/Practicum and BA Public Administration Education***

*Author(s):*

**Octavian Moldovan**, Babes-Bolyai University, Cluj-Napoca, Romania

**Horia Mihai Raboca**, Babes-Bolyai University, Cluj-Napoca, Romania

*Presenter(s):*

**Octavian Moldovan**, Babes-Bolyai University, Cluj-Napoca, Romania

*Paper:*

***Person-job Fit Changes as a Consequence of Public Management Reforms in Self-governmental Units***

*Author/Presenter:*

**Omar Scharifi**, Cracow University of Economics, Krakow, Poland

*Paper:*

***The Reform of Administrative Law Teaching and the Construction of a European Administrative Culture***

*Author/Presenter:*

**Sara Sistero**, University Jaume I, Castelló de la Plana, Spain

FRIDAY, MAY 20, 2016

16:30 - 17:30

## VII. Working Group on Public Administration Education

Room: Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania

**Roger Hamlin**, Michigan State University, East Lansing, United States

*Paper:*

***"Disturbing the System": Why Has Leader Development Not Worked and What Can Be Done About It?***

*Author/Presenter:*

**Robert Kramer**, National University of Public Service, Budapest, Hungary

*Paper:*

***Problems of Formation of Anticorruption Competence of Civil Servants in the Process of Learning***

*Author/Presenter:*

**Tatyana Chernyak**, The Russian Presidential Academy of National Economy and Public Administration, Moscow, Russian Federation

*Paper:*

**What kind of Science Is Useful to Civil Servants and what for? On The Possibility of the Transformative Role of Scientific Competences**

*Author/Presenter:*

**Michal Sedlacko**, University of Applied Science FH Campus Wien, Vienna, Austria

*Paper:*

**Demand and Supply of Public Administration Education in CEE Countries**

*Author(s):*

**Katarina Staronova**, Comenius University, Bratislava, Slovakia

**Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

*Presenter(s):*

**Katarina Staronova**, Comenius University, Bratislava, Slovakia

---

SATURDAY, MAY 21, 2016

9:00 - 10:30

---

## VII. Working Group on Public Administration Education

Room: Room III Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania

**Roger Hamlin**, Michigan State University, East Lansing, United States

*Paper:*

**Public Administration Study Programs Development Based on Employers' Competences Requirements: Matrix System of Occupations and Competences**

*Authors/Presenters::*

**Olga Starineca**, University of Latvia, Riga, Latvia

**Inesa Vorontchuk**, University of Latvia, Riga, Latvia

*Paper:*

**Establishing a Networking e-University of State and Municipal Management in Russian Federation**

*Author(s):*

**Elvira Sadreeva**, Kazan Federal University, Kazan, Russian Federation

**Liliya Nurgatina**, Kazan Federal University, Kazan, Russian Federation

**Revaz Shulayya**, Kazan Federal University, Kazan, Russian Federation

*Presenter(s):*

**Liliya Nurgatina**, Kazan Federal University, Kazan, Russian Federation

*Paper:*

**Information Security Awareness Knowledge of First Grade Public Administration Students**

*Author/Presenter:*

**Gábor Törley**, National University of Public Service, Budapest, Hungary

*Paper:*

**Students' Satisfaction and Performance in the Moodle e-Learning Platform: The Case of Public Administration Programmes**

*Author(s):*

**Lan Umek**, University of Ljubljana, Ljubljana, Slovenia

**Nina Tomazevic**, University of Ljubljana, Ljubljana, Slovenia

**Aleksander Aristovnik**, University of Ljubljana, Ljubljana, Slovenia

**Damijana Keržič**, University of Ljubljana, Ljubljana, Slovenia

*Presenter(s):*

**Aleksander Aristovnik**, University of Ljubljana, Ljubljana, Slovenia

## VIII. Working Group on Local Services and Infrastructure

---

THURSDAY, MAY 19, 2016

15:00 - 16:30

---

### VIII. Working Group on Local Services and Infrastructure

Room: Room I Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Franco Becchis**, Turin School of Local Regulation, Torino, Italy

The main topic: Local services and Infrastructure - Institutions, Regulation, Finance

The working group intends to tackle a deep analysis of EAS, focussing on local services and infrastructures, with an analysis that takes into consideration the following:

- the role of local institutions,
- the absence or presence of a regulatory framework,
- the role of traditional and innovative financial institutions and tools at local level.

*Paper:*

***Local Administration in National Economic Development and Competitiveness Strategies - Searching for the Appropriate Institutional Framework for Private Infrastructure Development in Western Balkan Countries***

*Author/Presenter:*

**Tatjana Jovanic**, Belgrade University, Belgrade, Serbia

*Paper:*

***Role of NGOs in Public Services Delivery at the Local Level - Case of Poland***

*Author/Presenter:*

**Mariusz Sienkiewicz**, Maria Curie-Skłodowska University, Lublin, Poland

*Paper:*

***Management of Municipal Housing Stock in Bulgaria: Ten Years of Experience 2005 - 2015***

*Author/Presenter:*

**Nadezhda Bobcheva**, Municipal Council of Silistra, Silistra, Bulgaria

---

FRIDAY, MAY 20, 2016

14:30 - 16:00

---

### VIII. Working Group on Local Services and Infrastructure

Room: Room I Faculty of Law, Gundulićeva ulica 10, Zagreb - Ground floor

*WG Programme Coordinators:*

**Franco Becchis**, Turin School of Local Regulation, Torino, Italy

*Paper:*

***The Assignment of Responsibility and Manifestations of Climate Change Policy. The Climate Change Policy Mechanisms of Polish Local Governments***

*Author(s):*

**Katarzyna Szmigiel-Rawska**, University of Warsaw, Warsaw, Poland

**Jan Erling Klausen**, Norwegian Institute for Urban and Regional Research, Oslo, Norway

*Presenter(s):*

**Katarzyna Szmigiel-Rawska**, University of Warsaw, Warsaw, Poland

*Paper:*

***The Mayoral Election Reform in Lithuania: Research of the Citizens' and Mayors' Attitudes***

*Author/Presenter:*

**Arvydas Mikalauskas**, Vytautas Magnus University, Kaunas, Lithuania

## IX. Working Group on Transition, Change and Uncertainty

---

FRIDAY, MAY 20, 2016

9:00 - 10:30

---

### IX. Working Group on Transition, Change and Uncertainty

Room: Room IX Faculty of Law, Gunduličeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:*

**Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

**Eva Zemandl**, Central European University, Budapest, Hungary

The Working Group is devoted to change and uncertainty in public administration. More specifically, this WG is looking for answers to the following questions:

- 1) Is there indeed a significantly higher level of change and subsequent uncertainty in the CEE region? – The hypothesis is that there is a much higher level of change and uncertainty in the region than in Western countries.
- 2) Is there a linear relationship between the amount of change and the level of uncertainty; or alternatively, some types of change may cause less uncertainty than others? – The hypothesis is that some types of changes (e.g. change decided in a deliberative process, or change that fits to a longer, strategic plan) may cause less uncertainty than others.
- 3) What are the potential causes of frequently large-scale changes in the region?
- 4) What are the identifiable effects of these changes?

*Paper:*

***Mapping Omnipresent Change and Sticky Uncertainty in Public Administration in Central and Eastern Europe: A Concept Paper for Future Research***

*Author(s):*

**Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

**Eva Zemandl**, Central European University, Budapest, Hungary

*Presenter(s):*

**Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

*Paper:*

***Uncertainty, Quality of Governance and the Level of Trust in Public Administration in the European Union's Member States***

*Author(s):*

**Sorin Dan Sandor**, Babes-Bolyai University, Cluj-Napoca, Romania

**Ciprian Tripon**, Babes-Bolyai University, Cluj-Napoca, Romania

*Presenter(s):*

**Sorin Dan Sandor**, Babes-Bolyai University, Cluj-Napoca, Romania



FRIDAY, MAY 20, 2016

14:30 - 16:00

**IX. Working Group on Transition, Change and Uncertainty**

Room: Room IX Faculty of Law, Gundulićeva ulica 10, Zagreb - 1st floor

*WG Programme Coordinators:***Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary**Eva Zemandl**, Central European University, Budapest, Hungary*Paper:****Rational Tax System in the Light of the Management's Perception in Poland and Croatia - Evidence from the Field****Author(s):***Jasna Bogovac**, Faculty of Law, University of Zagreb, Zagreb, Croatia**Jarosław Marczak**, University of Lodz, Lodz, Poland*Presenter(s):***Jasna Bogovac**, Faculty of Law, University of Zagreb, Zagreb, Croatia*Paper:****Public Image of the State Administration as a Factor for the Sustainable Development of New Democracies in the EU****Author/Presenter:***Albena Taneva**, Sofia University St. Kliment Ohridski, Sofia, Bulgaria*Paper:****Factors of Innovation in Public Administration: The Case of Emerging Market Economies in Eastern Europe****Author(s):***Marko Ropret**, University of Ljubljana, Ljubljana, Slovenia**Maja Klun**, University of Ljubljana, Ljubljana, Slovenia**Janez Stare**, University of Ljubljana, Ljubljana, Slovenia**Aleksander Aristovnik**, University of Ljubljana, Ljubljana, Slovenia*Presenter(s):***Marko Ropret**, University of Ljubljana, Ljubljana, Slovenia*Paper:****Ethical Identity of Local Government Employees: The Case of Poland****Author(s):***Wioleta Karna**, Jagiellonian University, Cracow, Poland**Agnieszka Knap-Stefaniuk**, Vistula University, Warsaw, Poland*Presenter(s):***Wioleta Karna**, Jagiellonian University, Cracow, Poland

## X. Working Group on Non-governmental Organizations

THURSDAY, MAY 19, 2016

15:00 - 16:30

### X. Working Group on Non-governmental Organizations

#### Advocacy

Room: Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Gyorgy Hajnal**, Corvinus University of Budapest, Budapest, Hungary

**Michael Brintnall**, ASPA National Council, Washington, United States

**Reka Zsuzsanna Mathe**, National University of Public Service, Budapest, Hungary

The interests of a new Working Group on Non-governmental Organisations are broad – to understand the role of NGO's in governance in the CEE region, to analyse the performance and consequences of this sector, and to explore multi-sector strategies for meeting the public interest. The main questions are focused on the following areas:

- What is the role of NGO's in governance at the national and local level in CEE countries, and how is this shaped by public attitudes, government policy, legislation, and financial support? How do actual (latent) roles compare with the stated ones, and with those usually found internationally?
- What are examples of existing multi-sector models of governance in the region, in which NGOs and government are seeking to work together?
- What are the techniques for the measurement and assessment of NGOs and multi-sector initiatives, performance, in general and in specific policy arenas?
- What is the current state of teaching and curriculum development about NGO's and multi-sector governance in schools of public administration, policy and management in the region, and what contributions can there be to improve curriculum and teaching?

*Paper:*

***The Role and the Development Prospects of Watchdog Organizations in the Context of Good Governance in Poland on the Example of the Helsinki Foundation for Human Rights***

*Author/Presenter:*

**Agnieszka Demczuk**, Maria Curie-Skłodowska University, Lublin, Poland

*Paper:*

***Advocacy in Belarus: The Experiences of Civil Society Organizations***

*Author(s):*

**Natallia Rabava**, IPU - Public Administration Research Centre, Minsk, Belarus

**Dzmitry Markusheuski**, IPU - Public Administration Research Centre, Minsk, Belarus

**Tatiana Chulitskaya**, European Humanities University, SYMPA/BIPART, Belarus,

**Vladimir Kovalkin**, BIPART Analyst, Belarus,

**Irina Vidanova**, Expert, Belarus

*Presenter(s):*

**Natallia Rabava**, IPU - Public Administration Research Centre, Minsk, Belarus

THURSDAY, MAY 19, 2016

17:00 - 18:30

### X. Working Group on Non-governmental Organizations

#### Local Government / NGO cooperation

Room: Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Gyorgy Hajnal**, Corvinus University of Budapest, Budapest, Hungary

**Michael Brintnall**, ASPA National Council, Washington, United States

**Reka Zsuzsanna Mathe**, National University of Public Service, Budapest, Hungary

*Paper:*

**Governments Strengthening Civil Society**

*Author(s):*

**Reka Zsuzsanna Mathe**, National University of Public Service, Budapest, Hungary

**Gyorgy Hajnal**, Corvinus University of Budapest, Budapest, Hungary

*Presenter(s):*

**Reka Zsuzsanna Mathe**, National University of Public Service, Budapest, Hungary

*Paper:*

**Practical Dimension of the Cooperation between Local Government and Non-governmental Organizations in Poland**

*Author/Presenter:*

**Mariusz Sienkiewicz**, Maria Curie-Skłodowska University, Lublin, Poland

*Paper:*

**Role of Non-governmental Organisations in the Implementation of Local Agenda 21 in the Czech Republic**

*Author(s):*

**Zuzana Khendriche Trhlínová**, Institute of Finance and Administration, Prague 10, Czech Republic

**Jacqueline Vochozková**, University of Economics of Prague, Prague, Czech Republic

*Presenter(s):*

**Jacqueline Vochozková**, University of Economics of Prague, Prague, Czech Republic

---

FRIDAY, MAY 20, 2016

9:00 - 10:30

---

## X. Working Group on Non-governmental Organizations

### Performance

Room: Room III Faculty of Law, Trg maršala Tita 14, Zagreb - 2nd floor

*WG Programme Coordinators:*

**Gyorgy Hajnal**, Corvinus University of Budapest, Budapest, Hungary

**Michael Brintnall**, ASPA National Council, Washington, United States

**Reka Zsuzsanna Mathe**, National University of Public Service, Budapest, Hungary

*Paper:*

**Integration of Public Relations with Participatory Practices of Non-governmental Heritage Organizations: A Perspective from Turkey**

*Author/Presenter:*

**Hanzade Uralman**, Okan University, Istanbul, Turkey

*Paper:*

**Financial Consumer Protection and the Role of the NGO's**

*Author/Presenter:*

**Izabella Tebeli**, National University of Public Service, Budapest, Hungary

# Social Events

## Welcome Evening

THURSDAY, MAY 19, 2016

20:00 - 23:00

### Welcome Evening

Place: Dverce Palace Katarinin trg 6, Gornji grad (Upper City), Zagreb

Conference participants may go directly to the Dverce Palace or, if preferred, meet the conference assistants who will take them to the venue, at the following meeting points:

19:30 In front of the venue at TMT 14

19:45 Main square - Trg bana Jelacica - in front of the statue of Ban Jelacic (man on a horse)

19:45 In front of the funicular in Tomiceva street

Buffet dinner

<http://www.shortcuteurope.net/side-events/visits/dverce-palace/>



# ART DECO Retro Party

FRIDAY, MAY 20, 2016

19:30 - 19:30

## Departure by buses to ART DECO Retro Party

Transfer by bus will be organised for conference participants at **19:30** from **Palmoticeva ulica 8**.

FRIDAY, MAY 20, 2016

20:00 - 23:00

## ART DECO Retro Party

Place: Phoenix Hotel Sesvetska cesta 29, 10 360 Zagreb

NISPAcee and the University of Zagreb, Faculty of Law, have prepared a special evening for your enjoyment and entertainment and all conference participants are welcome to contribute towards making the evening a really funny one and memorable for all of us.

We would therefore like to invite you to dress in ART DECO style clothes for the evening. Please either use your imagination or check out "ART DECO dress" on the internet for inspiration or on our conference web-site. Art Deco Fashion for gentlemen could be summarized in one word: classy. It could be jazzed up with a geometrically patterned tie, paisley shirt, and argyle socks as long as it was done well. The final touch to an outfit was the pocket square, which could be ironed elegantly fluffed and placed in the breast pocket of the jacket.

The typical look for ladies comprised a short, finger-waved bob with a feathered headband, a drop-waisted, fringed or heavily beaded cocktail dress, over-the-knee stockings and a sexy pair of round-toed heels. Accessorise this look with a long cigarette holder, a long string of pearls, and a feather boa. Flappers often finished the ensemble with a felt, bell-shaped hat called a cloche.

A special award will be presented to the most creative dressed lady and gentleman.



# Sightseeing trip to Samobor

SATURDAY, MAY 21, 2016

15:00 - 19:30

## Sightseeing trip to Samobor - Option 1

Transfer by bus will be organised for conference participants at **15:00 from Palmoticeva ulica 8.**

### Sightseeing trip without dinner

15:00 Departure from Zagreb by bus.

16:00 Arrival in Samobor and welcome by the city's Mayor.

16:30 Tasting of the famous Samobor custard slice "kremšnita" in a candy shop in the main square.

17:00 Tasting of a Bermet (a red wine, fruit and herb aperitif), a local specialty, in the Winery Filipec.

17:30 Tour of the city museum and Prica gallery.

18:00 Free time for a walk through the town.

19:30 Departure to Zagreb.

SATURDAY, MAY 21, 2016

15:00 - 21:30

## Sightseeing trip to Samobor - Option 2

Transfer by bus will be organised for conference participants at **15:00 from Palmoticeva ulica 8.**

### Sightseeing trip with dinner

15:00 Departure from Zagreb by bus.

16:00 Arrival in Samobor and welcome by the city's Mayor.

16:30 Tasting of the famous Samobor custard slice "kremšnita" in a candy shop in the main square.

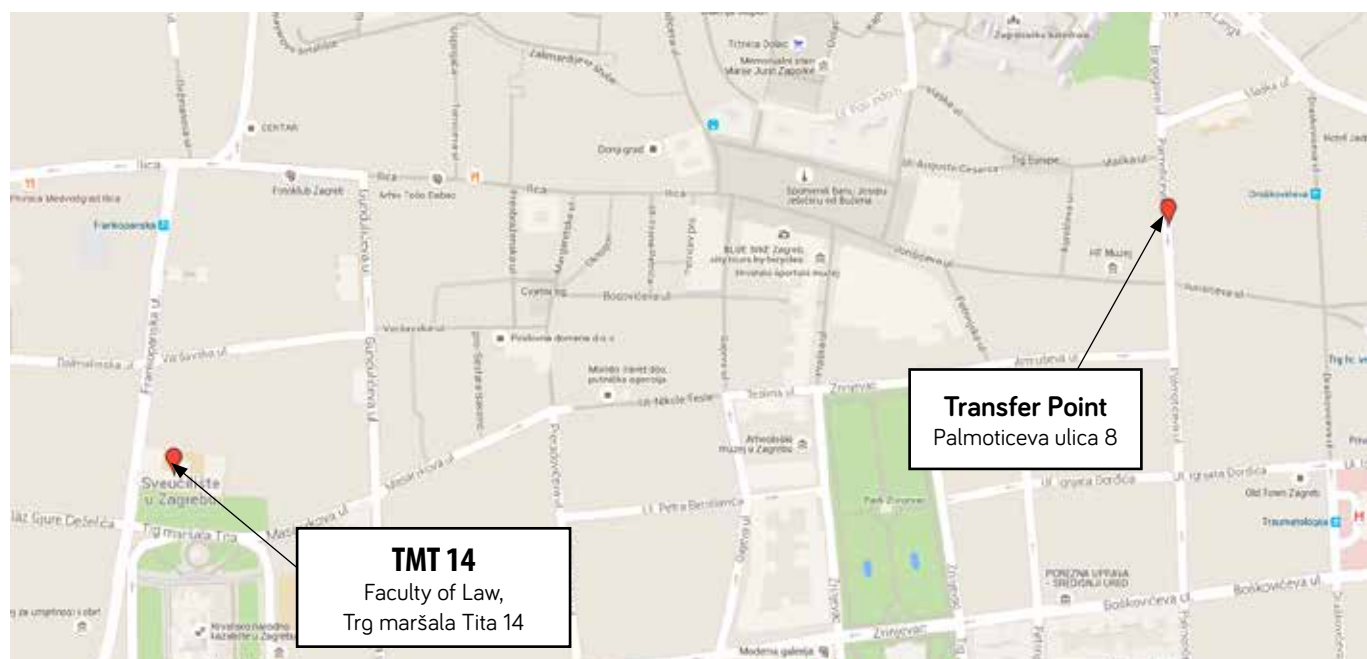
17:00 Tasting of a Bermet (a red wine, fruit and herb aperitif), a local specialty, in the Winery Filipec.

17:30 Tour of the city museum and Prica gallery.

18:00 Free time for a walk through the town.

19:30 Dinner in the restaurant Samoborska klet (several different local menus including one drink).

21:30 Departure to Zagreb.



# NISPAcee projects

## EUIPPA - European Union Integration Process Promoting Activities

Supported by: Erasmus+ / Jean Monnet Support to Associations  
 Project coordinator: NISPAcee  
 Project period: 2014 - 2017  
 Project objective: To increase awareness, understanding and knowledge about EU public policies to NISPAcee members and the wider public, thus contributing to their EU integration process



Co-funded by the  
Erasmus+ Programme  
of the European Union

## EPAR - Europeanization in Public Administration Reforms

Supported by: Erasmus+ / Jean Monnet projects  
 Project coordinator: NISPAcee  
 Project period: 2014 - 2016  
 Project objective: To increase awareness, understanding and knowledge about EU public policies among researchers in the NISPAcee region and turn their attention to the EU integration processes and their reflection under different areas investigated by different NISPAcee research working groups.



Co-funded by the  
Erasmus+ Programme  
of the European Union

## Capacity Building of NAPA for Open Local Governance

Supported by: SlovakAid, a Slovak Ministry of Foreign Affairs' Programme  
 Project coordinator: NISPAcee  
 Project partners: National Academy of Public Administration under the President of Ukraine  
 Project period: 2016 - 2017  
 Project objective: To develop professional training capacities of NAPA in open local governance and to prepare new training modules and materials on 6 selected thematic areas.



## Effective Project Management in the Water Sector in Georgia: Implementation of the EU and EBRD Methodologies

Supported by: SlovakAid, a Slovak Ministry of Foreign Affairs' Programme  
 Project coordinator: NISPAcee  
 Project partners: NALAG - National Association of Local Authorities of Georgia  
 Project period: 2015 - 2017  
 Project objective: Effective management of projects in the water sector at the municipal level, under the terms of the EU and EBRD. Development of the detailed methodology under the terms of the EU and EBRD and development of professional capacities in Georgia for management of water sector projects.



## DEPOCEI - Development of Policy-Oriented Training Programmes in the Context of European Integration

Supported by: TEMPUS, <http://eacea.ec.europa.eu/tempus/>  
 Project coordinator: Faculty of Political Sciences, University of Belgrade, Serbia  
 Project partners: NISPAcee, Polytechnic Institute of Leiria, University of Nis, University of Sarajevo, University of Alicante, University of oehampton, University of Montenegro, University of Tuzla, Belgrade Open School  
 Project period: 2012 - 2016  
 Project objective: Building capacities of the targeted Western Balkans universities to research EU public policies and deliver teaching and training courses for public administration, the business community and civil society organisations.



**DEPOCEI**  
DEVELOPMENT OF POLICY-ORIENTED TRAINING PROGRAMMES IN THE CONTEXT OF EUROPEAN INTEGRATION



Tempus

Invitation to:

# The 25<sup>th</sup> NISPAcee Annual Conference

May 18 - May 20, 2017

Kazan, Republic of Tatarstan, Russia

Organised in co-operation with the Kazan Federal University

The Main Conference Theme and the Call for papers will be announced in June / July 2016.

## Additional conference sessions:

In addition to the sessions on the Main Conference Theme, additional sessions will be organised:

- Plenary sessions
- General Sessions
- Meetings of Working Groups
- Panel Sessions

## Important dates in 2016:

Proposals for Working Groups and Panel Sessions to be sent to Juraj Sklenar, NISPAcee Headquarters (sklenar@nisp.org):

**Deadline June 30, 2016.**

The call for paper proposals for the Working Groups and Panel Sessions will be announced in **July 2016.**

The online application module with paper proposals will be open in **August 2016.**

Applications with a paper proposal: **Deadline September 30, 2016.**

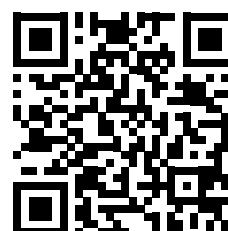
Online registration for the conference will be open in **December 2016.**

For further information follow the NISPAcee website [www.nispa.org](http://www.nispa.org)

# Evaluation Questionnaire

Please provide us with your feedback on this year's conference by completing the conference evaluation questionnaire on the NISPAcee website <http://www.nispa.org/conference2016/survey> (login required). Your comments will help us to improve next year's annual conference in Kazan in May, 2017.

<http://www.nispa.org/conference2016/survey>





## Notes

The conference activities are supported by:



### **NISPAcee Headquarters**

Polianky 5  
841 01 Bratislava 42  
Slovak Republic

phone/fax:  
+421-2-6428 5357  
+421-2-6428 5557

e-mail: [nispa@nispa.org](mailto:nispa@nispa.org)  
<http://www.nispa.org>

### **Conference venue:**

University of Zagreb, Faculty of Law,  
Trg maršala Tita 14, 10000, Zagreb

University of Zagreb, Faculty of Law,  
Gundulićeva ulica 10, 10000, Zagreb

University of Zagreb, Faculty of Architecture,  
Fra Andrije Kačića Miošića 26, 10000, Zagreb

### **On-line conference programme:**

